

October 2018

expect more.

# Disclosure/Safe Harbor

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This presentation may contain forward-looking statements (as defined in the Private Securities Litigation Reform Act 1995). Any forward-looking statements are based on current expectations with respect to important risk factors. It is important to note that our actual results could materially differ from the results anticipated in any forward-looking statements that may be contained in this presentation. Important factors that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to, future growth rates and margins for certain of our products and services, future supply and demand for our products and services, competitive factors, general economic conditions, cyclicalities, market conditions in the new and used commercial vehicle markets, customer relations, relationships with vendors, the interest rate environment, governmental regulation and supervision, seasonality, distribution networks, product introductions and acceptance, technological change, changes in industry practices and one-time events. Please refer to the documents that we have filed with the U.S. Securities and Exchange Commission for a discussion of these factors. We do not undertake any obligation to update any forward-looking statements contained in or incorporated in this presentation to reflect actual results, changes in assumptions or in other factors which may affect any forward-looking statements.

# Company Overview

- Full service solutions provider to commercial vehicle industry
- 7,125 dedicated employees
- \$4.7 billion in revenue in 2017
- 32,756 trucks sold in 2017
- 4.5-6.6% U.S. Class 4-8 market share in 2017
- Dual class structure
- First ever cash dividend Q2 2018
- Share repurchase authorization of \$75 million

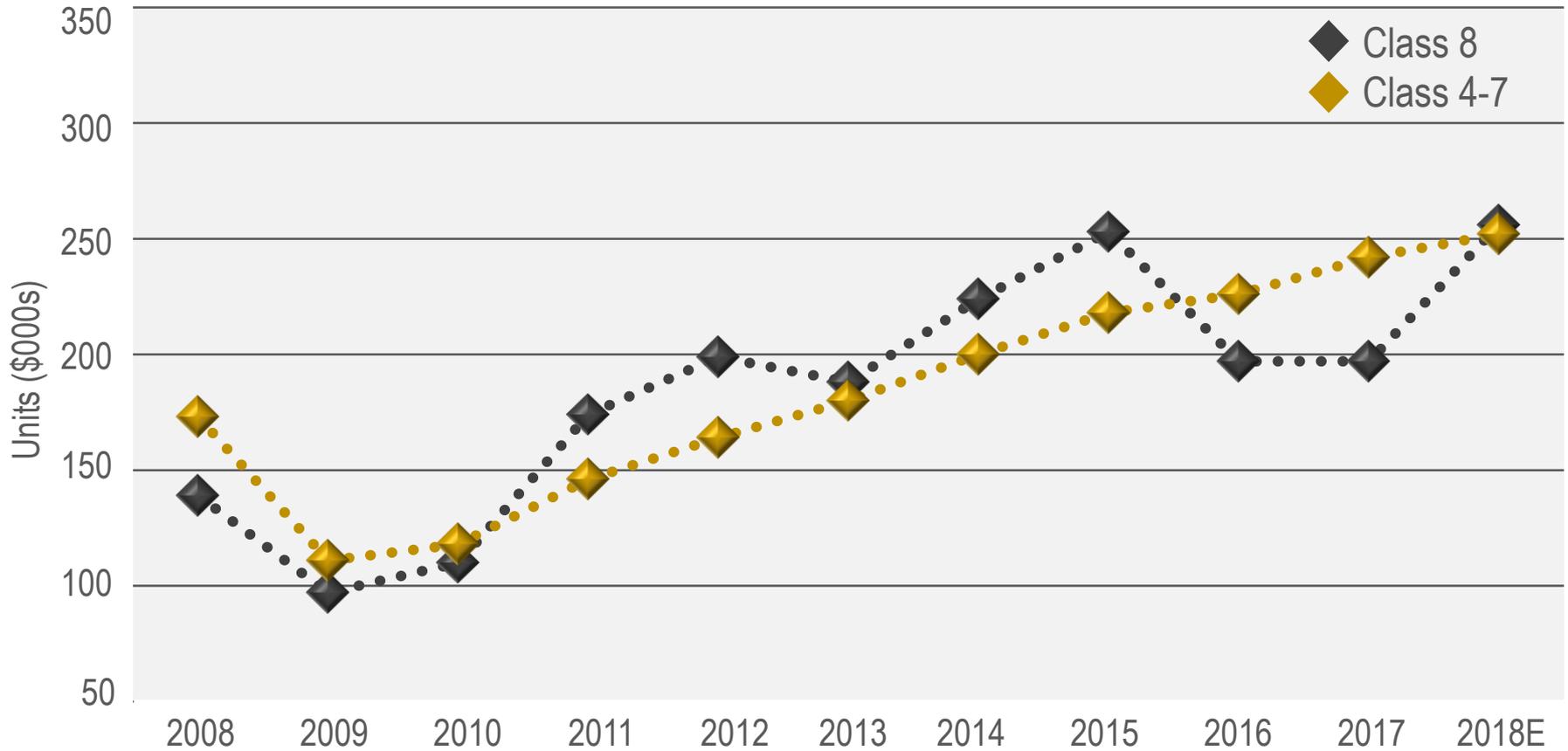


# Commercial Vehicle Market

- General economic confidence positively impacting truck sales and aftermarket services
  - Freight tonnage showing solid growth, except housing
  - Continued strength in vocational markets
  - Over-the-road fleet market growing, record rate increases
- Used truck values stabilized, demand is strong, increased used truck supply is coming
- Alternative fuel vehicles adoption rate slowed but remains long-term growth opportunity
- Market demand outpacing manufacturer and supplier capacity



# US Retail Truck Sales



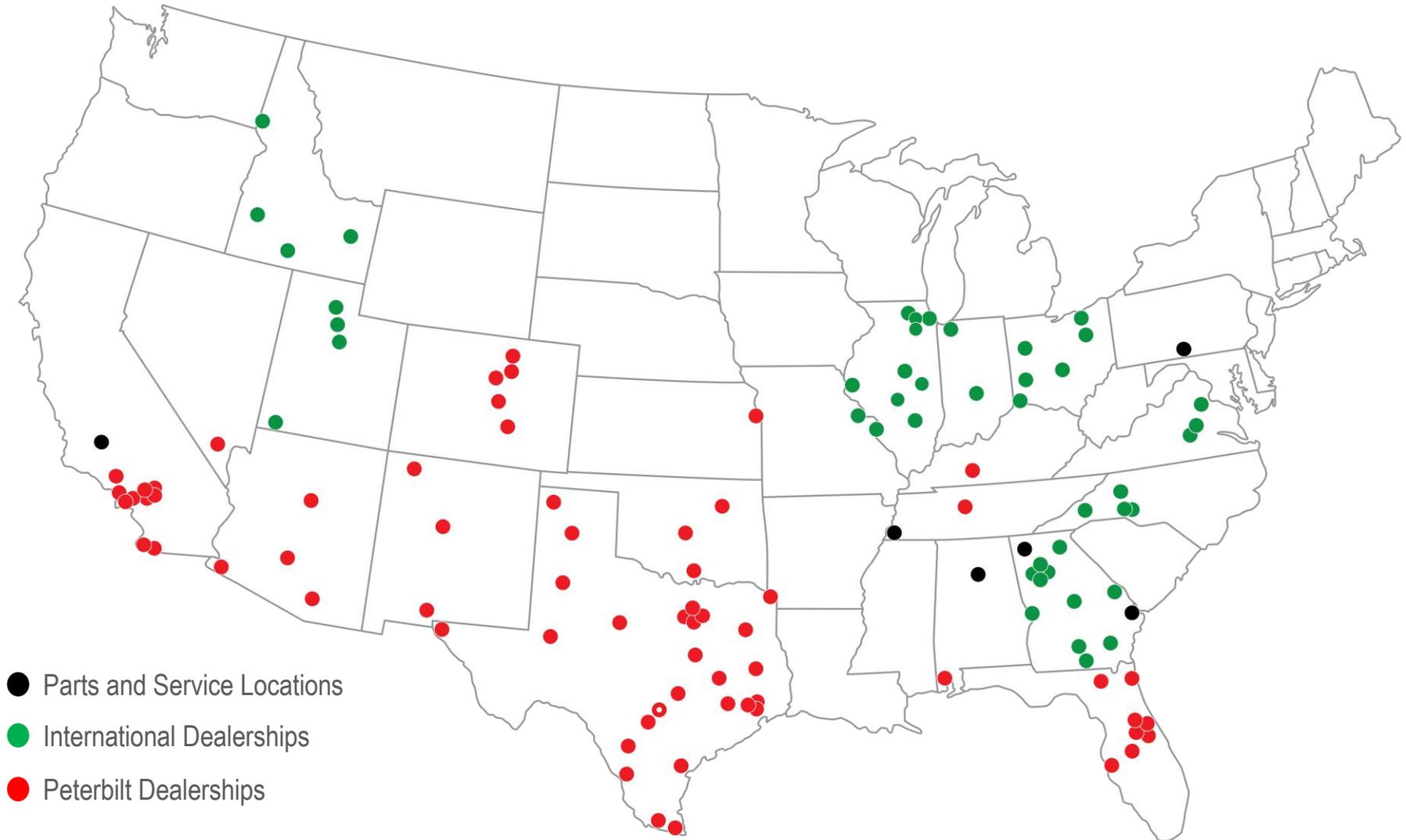
	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018E
Class 8	139	97	110	174	199	188	224	253	197	197	254
Class 4-7	173	111	118	146	164	180	200	218	226	242	254

# Rush Truck Centers

- Largest commercial vehicle dealer group in North America
- More than 110 locations in 22 states
- Class 3-8 truck sales, full range of aftermarket solutions
- Broad market segment coverage
- Largest dealer group for Peterbilt, Navistar, Hino, Isuzu, growing with Ford
- Leasing and rental
- Financial and insurance services
- Over 4 million square feet of premium facilities



# Rush Truck Centers Network



# Solutions Network

- Capabilities for all makes and models
- Aftermarket parts
  - More than \$244 million parts inventory
  - Proprietary Rig Tough truck parts
  - RushCare Rapid Parts call centers
- Service and body shop
  - 2,296 service bays; 2,483 technicians; 29 collision centers
  - Complete range of maintenance solutions
  - 510 mobile and embedded techs
  - RushCare service and technology solutions
  - CNG/LNG service capabilities



# Natural Gas Sales and Service

- Natural gas-powered vehicles remain long-term growth opportunity
- Rush sales – more than 6,530 units since 2005
- Sales support
  - Green consultant
  - Sales specialists
- Parts and service support
  - Natural gas operations manager
  - 27 dedicated CNG locations
  - Natural gas service included in all new facility construction and expansion
  - Mobile service
  - 158 certified technicians
- Natural gas fuel system installation



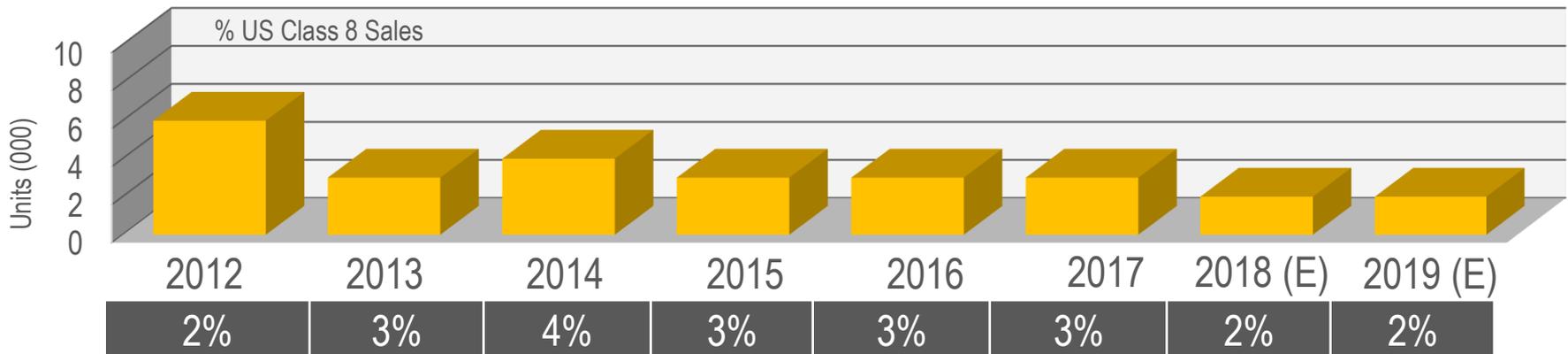
*expect more.*

# Momentum Fuel Technologies

- Innovative design and manufacturing
- Advanced safety features
- Installation expertise
- Nationwide service network
- Multiple configurations serving over-the-road, refuse, construction, beverage, bulk haul and transit

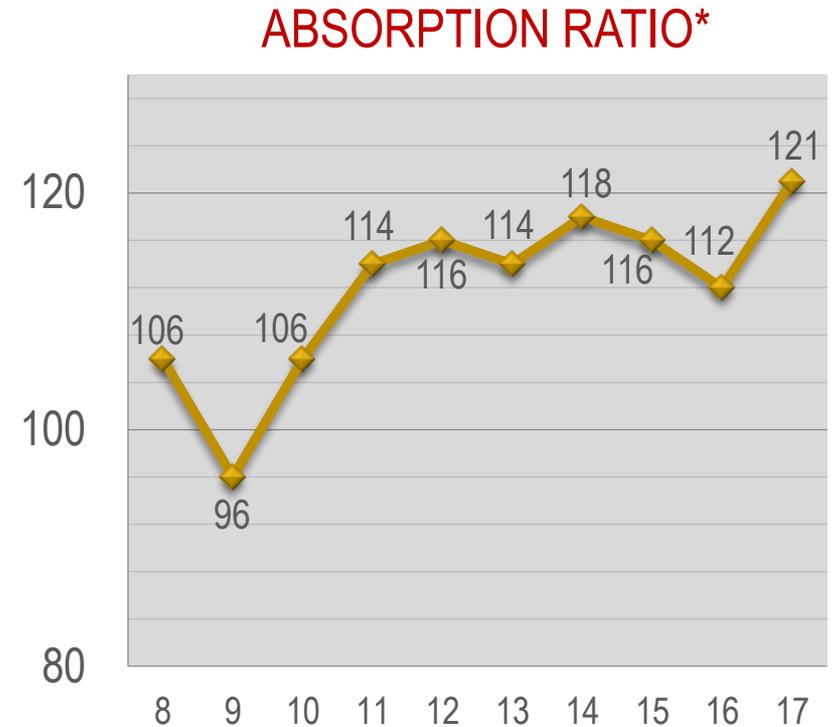


## U.S. CLASS 8 NATURAL GAS ADOPTION RATES



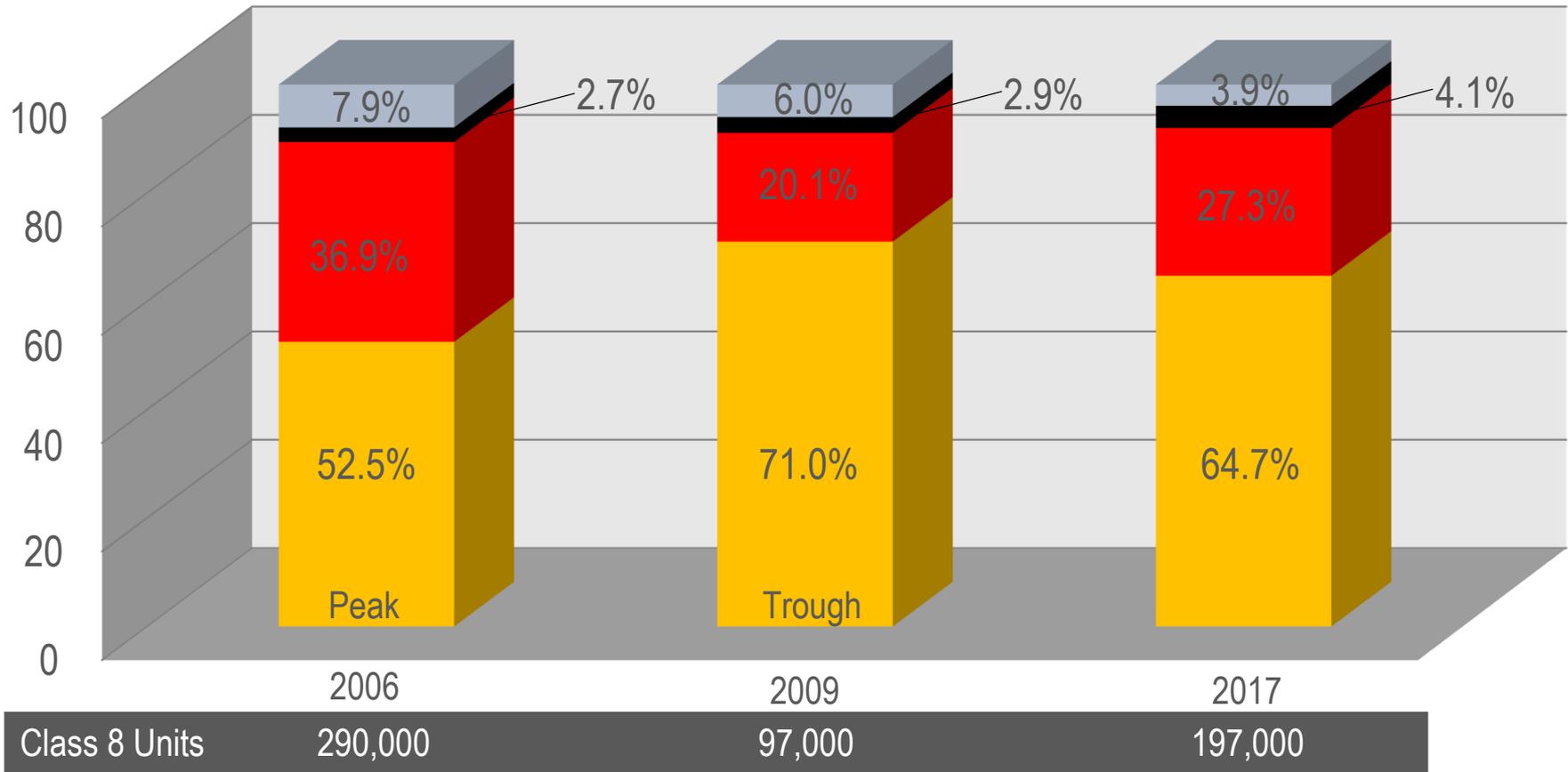
# Absorption Performance

- Critical metric for dealership efficiency
- Measures less cyclical gross profit compared to controllable expenses
- Above 95% in recession due to efficient expense management
- Entered up cycle at 106%
- 121% overall in 2017



\*Absorption ratio is calculated by dividing the gross profit from the parts, service and body shop departments of a dealership by the overhead expenses of all of a dealership's departments, except for the selling expenses of new and used commercial vehicles and the carrying costs of the new and used commercial vehicle inventory.

# Quality of Earnings



2017 GP Margin    Truck Sales 7.6% | Parts/Service 36.5% | Rental and Leasing 15.8%

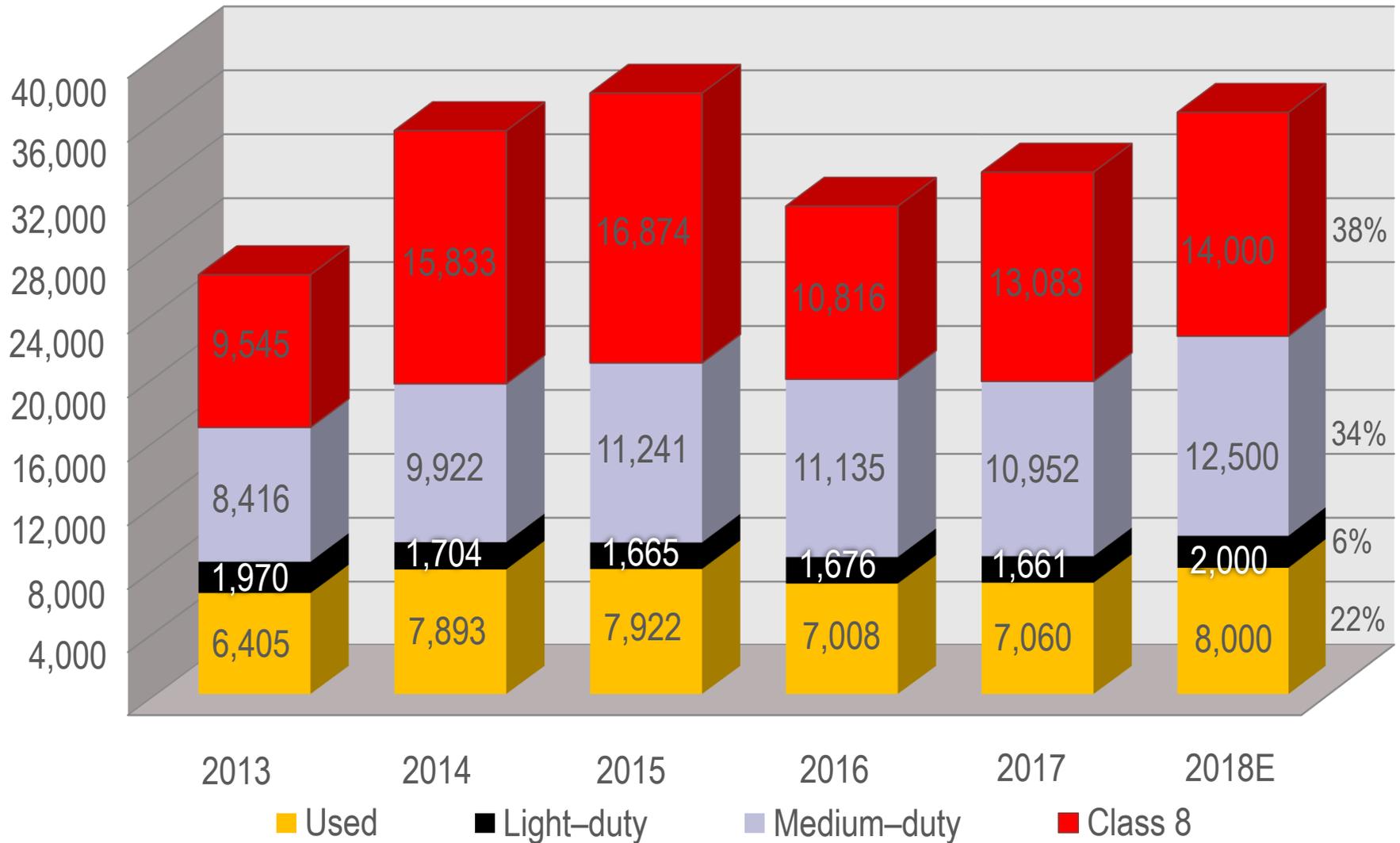
■ Parts and Service

■ Truck Sales

■ Leasing & Rental

■ Other

# Rush Annual Truck Sales



*expect more.*

# Commercial Vehicle Franchises

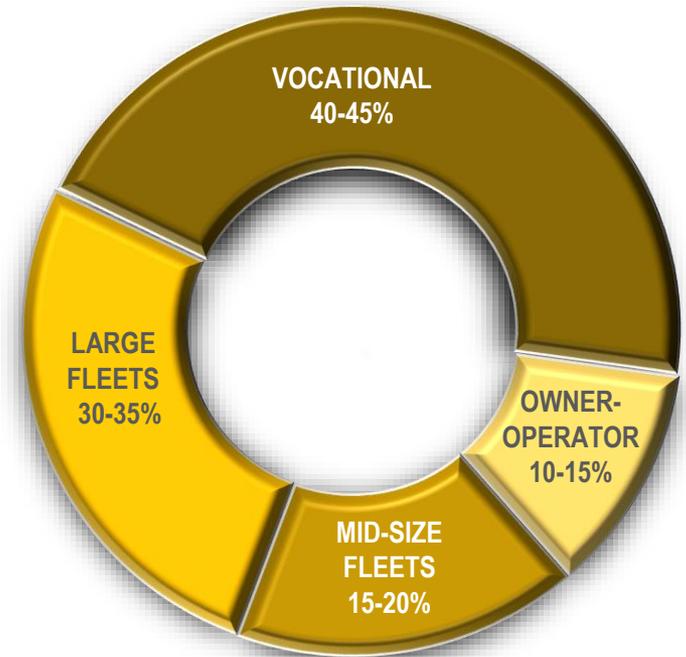
Peterbilt, Class 6-8 – 56 locations, 11 states  
International, Class 5-8 – 46 locations, 9 states  
Ford, Class 3-7 – 8 locations, 7 states  
Hino, Class 5-7 – 31 locations, 9 states  
Isuzu, Class 4-5 – 25 locations, 9 states  
Mitsubishi Fuso, Class 4-5 – 5 locations, 3 states  
Blue Bird – 18 locations, 1 state  
Collins – 24 locations, 1 state  
Elkhart – 17 locations, 1 state  
IC Bus – 35 locations, 7 states  
Jerr-Dan – 5 locations, 3 states  
PacLease – 29 locations, 10 states  
Idealease – 19 locations, 9 states



# Rush Class 8 Customers

Rush 2017 US Class 8 market share – 6.6%

- Strong vocational component
- Large fleets consolidating
- Private mid-size fleets remain viable
- Independent owner-operator now variable component of truckload carrier



# Rush Class 4-7 Customers

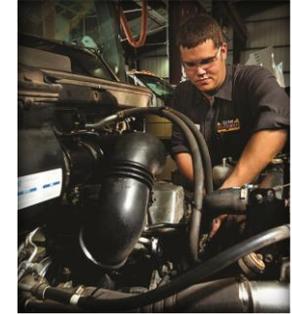
Rush 2017 US Class 4-7 market share – 4.5%

- Vocational and specialty markets
- Ready-to-roll inventory
- National fleet accounts
- Market tied closely to the general economy



# Rush Truck Leasing

- Full service leasing and rental
- Lease trucks captive source for parts and service revenue
- PacLease and Idealease franchises
- 46 locations including 4 captive shops
- 8,130 units in truck fleet; 1,155 units under contract maintenance
- Growing need by customers for outsourced maintenance



## LEASING AND RENTAL REVENUE



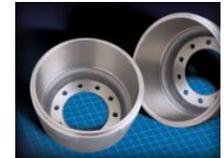
# Strategic Growth Initiatives

- 2022 financial goals
  - \$7.0 billion in annual revenue
  - 5% pretax profit margin
- Growth goals and opportunities
  - Grow parts revenue to \$2 billion
  - Grow service and body shop revenue to \$600 million
  - Increase Momentum Fuel Technologies market share to 30%
  - Increase U.S. Class 8 market share to 7.5%
  - Increase U.S. Class 4-7 market share to 6.2%
  - Increase RTL pretax margin to 7.0%
- Capital deployment
  - Disciplined investment in strategic growth
  - Consistent shareholder return program



# Company at a Glance

Rush Truck Centers  
Rush Bus Centers  
Rush Refuse Systems  
Rush Crane Systems  
Rush Towing Systems  
Rush Truck Leasing  
Rush Truck Insurance Services  
Rig Tough Truck Parts  
House of Trucks  
Momentum Fuel Technologies  
Custom Vehicle Solutions  
Perfection Truck Parts & Equipment  
Chrome Country  
World Wide Tires



# Historical Results

\$ in millions, except per share amounts	2014	2015	2016	2017	Nine Months Ended 9/30/2017	Nine Months Ended 9/30/2018
<b>Revenue</b>	\$4,727.4	\$4,979.7	\$4,214.6	\$4,713.9	\$3,505.8	\$3,965.7
<b>Gross Profit</b>	\$756.0	\$784.9	\$718.0	\$829.9	\$617.0	\$719.4
<b>Gross Profit Margin</b>	16.0%	15.8%	17.0%	17.6%	17.6%	18.1%
<b>Adjusted EBIT (1)*</b>	\$133.2	\$108.8	\$76.0	\$138.7	\$103.5	\$143.2
<b>Adjusted EBIT Margin*</b>	2.8%	2.2%	1.8%	2.9%	3.0%	3.6%
<b>Net Income</b>	\$80.0	\$66.1	\$40.6	\$172.1	\$66.3	\$92.1
<b>Adjusted Net Income (1)*</b>	\$82.0	\$66.1	\$46.0	\$89.3	\$66.3	\$107.8
<b>EPS</b>	\$1.96	\$1.61	\$1.00	\$4.20	\$1.62	\$2.27
<b>Adjusted EPS (1)*</b>	\$2.01	\$1.61	\$1.13	\$2.18	\$1.62	\$2.65

(1) Excludes a one-time charge related to impairment of the Company's aircraft in 2014; a one-time charge related to restructuring charges and real estate impairment in 2016; a one time benefit related to tax reform legislation in 2017; and a one-time charge related to impairment of the Company's ERP platform.

\*Non-GAAP financial measure – see Appendix

# Adjusted Return on Invested Capital

\$ in thousands	2014	2015	2016	2017	9/30/2017	9/30/2018
<b>Total debt</b>	\$1,487,641	\$1,586,278	\$1,335,441	\$1,473,230	\$1,380,077	\$1,661,650
<b>Adjustments</b>						
<b>Debt related to lease and rental fleet</b>	(\$539,426)	(\$603,894)	(\$579,819)	(\$598,512)	(\$573,978)	(\$588,079)
<b>Floor plan notes payable</b>	(\$845,977)	(\$854,758)	(\$646,945)	(\$778,561)	(\$706,995)	(\$990,594)
<b>Adjusted total debt*</b>	\$102,238	\$127,626	\$108,677	\$96,157	\$99,104	\$82,977
<b>Cash and cash equivalents</b>	(\$191,463)	(\$64,847)	(\$82,026)	(\$124,541)	(\$127,915)	(\$205,569)
<b>Adjusted net (cash) debt*</b>	(\$89,225)	\$62,779	\$26,651	(\$28,384)	(\$28,811)	(\$122,592)
<b>Shareholders' equity</b>	\$764,339	\$844,897	\$862,825	\$1,040,373	\$934,117	\$1,089,159
<b>Adjusted invested capital*</b>	\$675,114	\$907,676	\$889,476	\$1,011,989	\$905,300	\$966,567
<b>Adjusted return on invested capital (1)*</b>	21.5%	13.7%	8.5%	14.6%	14.0%	19.1%

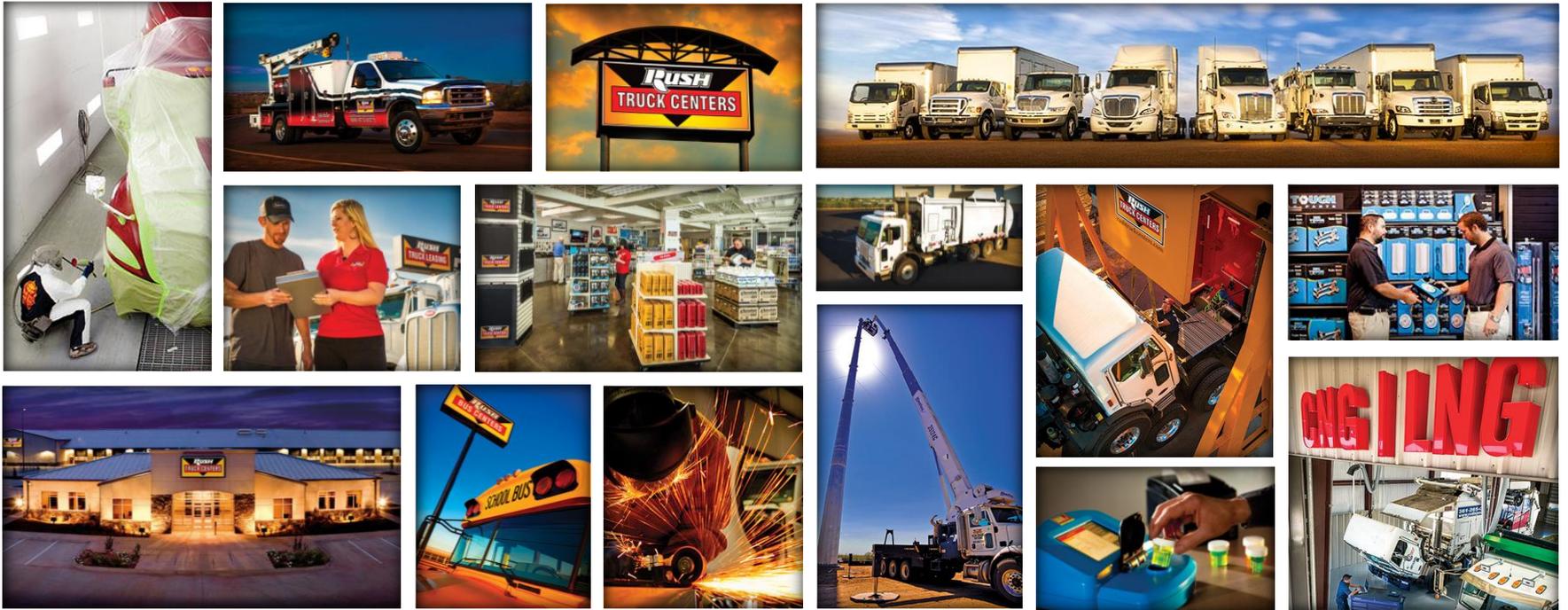
(1) Calculated by dividing adjusted EBIT by adjusted average invested capital. For interim periods the calculation is made using the previous twelve months' results.

\*Non-GAAP financial measure – see Appendix

# Free Cash Flow

\$ in thousands	2014	2015	2016	2017	Twelve Months Ended 9/30/2017	Twelve Months Ended 9/30/2018
Net cash provided by (used in) operations	\$88,937	\$227,250	\$521,170	\$152,737	\$304,726	\$185,485
Acquisition of property/equipment	(\$260,820)	(\$367,790)	(\$196,965)	(\$209,917)	(\$176,175)	(\$247,382)
Free cash flow*	(\$171,883)	(\$140,540)	\$324,205	(\$57,180)	\$128,551	(\$61,897)
<b>Adjustments:</b>						
Draws (payments) on floor plan financing, net	\$207,458	\$31,568	(\$211,802)	\$112,261	(\$35,962)	\$203,135
Proceeds from lease/rental debt	\$214,622	\$162,497	\$121,188	\$152,562	\$115,258	\$170,460
Principal payments on lease/rental debt	(\$112,414)	(\$138,813)	(\$168,644)	(\$144,998)	(\$153,459)	(\$160,420)
Debt proceeds related to acquisitions	(\$43,317)	(\$5,645)	\$0	\$0	\$0	\$0
Non-maintenance capital expenditures	\$63,256	\$138,190	\$45,003	\$28,734	\$32,429	\$42,348
Adjusted free cash flow*	\$157,722	\$47,257	\$109,950	\$91,379	\$86,817	\$193,626

\*Non-GAAP financial measure – see Appendix



October 2018

# Appendix

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This presentation contains certain Non-GAAP financial measures as defined under SEC rules, such as Adjusted EBITDA, Adjusted EBIT, Adjusted EBIT Margin, Adjusted Net Income, Adjusted EPS, Adjusted Total Debt, Adjusted Net Debt, Adjusted Invested Capital, Adjusted Return on Invested Capital, Free Cash Flow, and Adjusted Free Cash Flow. The Company presents Adjusted EBITDA, Adjusted EBIT, Adjusted Net Income, and Adjusted EPS as additional information about its operating results.

Management believes the presentation of these Non-GAAP financial measures provides useful information about the results of operations of the Company for the current and past periods. Management believes that investors should have the same information available to them that management uses to assess the Company's operating performance and capital structure. These Non-GAAP financial measures should not be considered in isolation or as a substitute for the most comparable GAAP financial measures. Investors are cautioned that Non-GAAP financial measures utilized by the Company may not be comparable to similarly titled Non-GAAP financial measures used by other companies.

# Appendix Reconciliation Adjusted Net income and EPS

In thousands, except per share amounts	2014	2015	2016	2017	Nine Months Ended 9/30/2017	Nine Months Ended 9/30/2018
<b>Net Income</b>	\$79,957	\$66,053	\$40,582	\$172,129	\$66,262	\$92,093
<b>Adjustments</b>						
Restructuring charges, net of tax			\$5,425			
ERP platform write-off, net of tax						\$15,682
Aircraft impairment charge, net of tax	\$2,083					
Revaluation of deferred tax liabilities				(\$82,862)		
<b>Adjusted Net Income*</b>	\$82,040	\$66,053	\$46,007	\$89,267	\$66,262	107,715
<b>Diluted shares outstanding EPS</b>	40,894	41,093	40,603	40,980	40,830	40,635
<b>EPS</b>	\$1.96	\$1.61	\$1.00	\$4.20	\$1.62	\$2.27
<b>Adjusted EPS*</b>	\$2.01	\$1.61	\$1.13	\$2.18	\$1.62	\$2.65

\*Non-GAAP financial measure

# Appendix Reconciliation Adjusted EBITDA and EBIT

\$ in thousands	2014	2015	2016	2017	Nine Months Ended 9/30/2017	Nine Months Ended 9/30/2018
Net Income	\$79,957	\$66,053	\$40,582	\$172,129	\$66,262	\$92,093
Adjusted Net Income*	\$82,040	\$66,053	\$46,007	\$89,267	\$66,262	\$107,775
Provision for Income Taxes	\$50,586	\$41,750	\$29,372	\$47,132	\$35,714	\$29,103
Interest expense	\$11,198	\$13,473	\$14,279	\$12,310	\$8,716	\$13,268
Depreciation and amortization	\$40,786	\$43,859	\$51,261	\$50,069	\$37,374	\$57,395
Asset impairment charge, net of tax	(\$2,083)					(\$15,682)
(Gain) Loss on sales of assets	(\$151)	\$544	(\$1,755)	\$105	(\$76)	(\$159)
EBITDA*	\$182,376	\$165,679	\$139,164	\$198,883	\$147,990	\$191,700
Adjustment						
Interest expense associated with floor plan notes payable	(\$8,432)	(\$13,054)	(\$11,901)	(\$10,121)	(\$7,071)	(\$11,971)
Adjusted EBITDA*	\$173,944	\$152,625	\$127,263	\$188,762	\$140,919	\$179,729
Depreciation and amortization	(\$40,786)	(\$43,859)	(\$51,261)	(\$50,069)	(\$37,374)	(\$36,486)
Adjusted EBIT*	\$133,158	\$108,776	\$76,002	\$138,693	\$103,545	\$143,243

\*Non-GAAP financial measure