# UNITED STATES SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549
FORM 10-Q
(Mark One)

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE 

 ACT OF 1934For the quarterly period ended September 30, 2004

OR

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TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to
Commission file number 0-20797

## RUSH ENTERPRISES, INC.

(Exact name of registrant as specified in its charter)

## Texas

(State or other jurisdiction of incorporation or organization)

74-1733016
(I.R.S. Employer Identification No.)

555 I.H. 35 South, Suite 500
New Braunfels, Texas 78130
(Address of principal executive offices)
(Zip Code)
(830) 626-5200
(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes $\boxtimes$ No o

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 or the Act). Yes o No $\boxtimes$

Indicated below is the number of shares outstanding of the registrant's common stock, as of October 28, 2004.
Title of Class $\left.\quad \begin{array}{c}\text { Number of } \\ \text { Shares } \\ \text { Outstanding }\end{array}\right]$

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## RUSH ENTERPRISES, INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

## SEPTEMBER 30, 2004 AND DECEMBER 31, 2003

## (In Thousands, Except Shares and Per Share Amounts)



The accompanying notes are an integral part of these consolidated financial statements.

## RUSH ENTERPRISES, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF INCOME

## (In Thousands, Except Per Share Amounts)

(Unaudited)

|  | Three months ended <br> September 30, |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |

The accompanying notes are an integral part of these consolidated financial statements.

## CONSOLIDATED STATEMENTS OF CASH FLOWS

## (In Thousands)

## (Unaudited)

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Income from continuing operations | \$ | 11,915 | \$ | 6,397 |
| Adjustments to reconcile net income to net cash provided by operating activities |  |  |  |  |
| Gain (loss) from discontinued operations |  | (143) |  | (683) |
| Depreciation and amortization |  | 11,867 |  | 11,630 |
| (Gain) loss on sale of property and equipment |  | (566) |  | 406 |
| Provision for deferred income tax expense |  | 1,548 |  | 2,463 |
| Net charges related to discontinued operations |  | 400 |  | - |
| Change in accounts receivable, net |  | $(8,386)$ |  | $(1,381)$ |
| Change in inventories |  | $(24,489)$ |  | $(12,400)$ |
| Change in prepaid expenses and other, net |  | (112) |  | 536 |
| Change in trade accounts payable |  | 1,012 |  | $(1,360)$ |
| Change in accrued expenses |  | 5,243 |  | $(1,275)$ |
| Net cash (used in) provided by operating activities |  | $(1,711)$ |  | 4,333 |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Acquisition of property and equipment |  | $(23,541)$ |  | $(13,826)$ |
| Proceeds from the sale of property and equipment |  | 4,675 |  | 3,938 |
| Business acquisitions |  | $(3,500)$ |  | $(5,515)$ |
| Change in other assets |  | (3) |  | (13) |
| Net cash (used in) investing activities |  | $(22,369)$ |  | $(15,416)$ |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from long-term debt |  | 19,807 |  | 10,695 |
| Principal payments on long-term debt |  | $(20,593)$ |  | $(15,726)$ |
| (Payments) on lines of credit, net |  | (63) |  | $(4,982)$ |
| Draws on floor plan notes payable, net |  | 28,342 |  | 18,616 |
| Proceeds from exercise of employee and director stock options |  | 7,952 |  | - |
| Debt issuance costs |  | (9) |  | (58) |
| Net cash provided by financing activities |  | 35,436 |  | 8,545 |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS |  | 11,356 |  | $(2,538)$ |
| CASH AND CASH EQUIVALENTS, beginning of period |  | 34,389 |  | 24,763 |
| CASH AND CASH EQUIVALENTS, end of period | \$ | 45,745 | \$ | 22,225 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: |  |  |  |  |
| Cash paid during the period for- |  |  |  |  |
| Interest | \$ | 4,762 | \$ | 5,355 |
| Income taxes | \$ | 3,649 | \$ | 396 |

The accompanying notes are an integral part of these consolidated financial statements.

## RUSH ENTERPRISES, INC. AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## (Unaudited)

## 1-Principles of Consolidation and Basis of Presentation

The interim consolidated financial statements included herein have been prepared by Rush Enterprises, Inc. and its subsidiaries (collectively referred to as "we" or the "Company"), without audit, pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). All adjustments have been made to the accompanying interim consolidated financial statements, which, in the opinion of the Company's management, are necessary for a fair presentation of the Company's operating results. All adjustments are of a normal recurring nature. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. It is recommended that these interim consolidated financial statements be read in conjunction with the consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2003. Results of operations for interim periods are not necessarily indicative of results that may be expected for any other interim periods or the full fiscal year. Certain prior year balances have been reclassified for comparative purposes.

## 2-Goodwill and Other Intangible Assets

Financial Accounting Standards Board ("FASB") Statement of Financial Accounting Standards No. 142, "Goodwill and Other Intangible Assets" ("SFAS 142"), addresses financial accounting and reporting for acquired goodwill and other intangible assets and supersedes APB Opinion No. 17, "Intangible Assets." SFAS 142 addresses how intangible assets that are acquired individually or with a group of other assets (but not those acquired in a business combination) should be accounted for in financial statements upon their acquisition. SFAS 142 also addresses how goodwill and other intangible assets should be accounted for after they have been initially recognized in the financial statements. The provisions of SFAS 142 became effective January 1,2002 . SFAS 142 is required to be applied at the beginning of an entity's fiscal year and to be applied to all goodwill and other intangible assets recognized in its financial statements at that date. SFAS 142 requires, in lieu of amortization, an annual impairment review of goodwill. Impairment losses for goodwill and indefinite-lived intangible assets that arise due to the initial application of SFAS 142 are to be reported as resulting from a change in accounting principle. The Company performs its annual review during the fourth quarter of each year and, therefore, did not record an impairment charge related to goodwill during the third quarter of 2004. However, the Company is exposed to the possibility that changes in market conditions could result in significant impairment charges in the future, thus resulting in a potential increase in earnings volatility.

## 3-Discontinued Operations

On November 12, 2002, the Company announced that it would sell its Michigan John Deere construction equipment stores as a result of continuing deterioration in the Michigan construction equipment market, and its location in regards to the Company's other operations and plans for future expansion. The sale of the Michigan construction equipment stores was substantially complete at December 31, 2002. Prior to the sale, Michigan construction equipment stores were part of the Company's Construction Equipment segment. The Construction Equipment segment has been restated for all periods presented to exclude the Michigan stores.

On November 12, 2002, the Company also announced its decision to discontinue its Retail segment, which operated three farm and ranch retail stores in Seguin, Hockley and Denton, Texas. The

Retail segment did not fit into the Company's long-term plans of growing its core heavy-duty truck and construction equipment businesses. The Denton store was closed in December 2002, the Hockley store began liquidating inventory during November 2002 and completed the liquidation on March 9, 2003. The Company entered into a contract to sell its real estate in Hockley, Texas in the third quarter of 2004 for a net sales price of $\$ 4.1$.million. The net book value was estimated to be $\$ 4.5$ million and consequently the Company has recorded a charge of $\$ 400,000$ ( $\$ 240,000$ net of income taxes) to loss from discontinued operations, net in the Company's consolidated statement of income. The Company continues to actively market the sale of the Seguin store and expects to sell it prior to December 31, 2004. As a result of these actions, the Retail segment is no longer reported as a separate business segment.

The Company adopted Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets" ("SFAS 144"), effective January 1, 2002. Accordingly, the results of these businesses are reported as discontinued operations in the Company's unaudited consolidated statements of operations for all periods presented and excluded from business segment information. Similarly, certain assets of these businesses have been separately identified in the consolidated balance sheet as being held for sale. The Company is attempting to complete the sale of these assets by December 31, 2004. Depreciation and amortization expense are no longer being recorded with respect to the assets of these businesses in accordance with SFAS 144. These assets are recorded at estimated fair value less cost to sell at September 30, 2004. Changes in the estimated fair value will be recorded in future periods as determined.

Net sales and earnings (loss) before income taxes related to the discontinued businesses were as follows (in thousands):

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | 2004 |  | 2003 |  |
| Michigan Construction Equipment Stores |  |  |  |  |  |  |  |  |
| Net Sales | \$ | - | \$ | - | \$ | - | \$ | 251 |
| Income (loss) before income taxes: |  |  |  |  |  |  |  |  |
| Results of operations from discontinued operations |  | - |  | - |  | - |  | - |
| Income (loss) before income taxes: |  | - |  | - |  | - |  | - |
| Income tax benefit (expense) |  | - |  | - |  | - |  | - |
| Net income (loss) from discontinued operations | \$ | - | \$ | - | \$ | - | \$ | - |
| Retail Segment Stores (D\&D) |  |  |  |  |  |  |  |  |
| Net Sales | \$ | 2,996 | \$ | 3,179 | \$ | 10,026 | \$ | 13,340 |
| Income (loss) before income taxes: |  |  |  |  |  |  |  |  |
| Results of operations from discontinued operations |  | - |  | (60) |  | 161 |  | $(1,139)$ |
| Charges related to discontinued operations |  | (400) |  | - |  | (400) |  | - |
| Income (loss) before income taxes |  | (400) |  | (60) |  | (239) |  | $(1,139)$ |
| Income tax benefit (expense) |  | 160 |  | 24 |  | 96 |  | 456 |
| Net income (loss) from discontinued operations | \$ | (240) | \$ | (36) | \$ | (143) | \$ | (683) |

The major classes of assets of the discontinued operations classified as held for sale and included in the unaudited consolidated balance sheet were as follows (in thousands):

|  | $\begin{gathered} \text { September 30, } \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Inventories | \$ | 2,903 | \$ | 2,496 |
| Property and equipment, net |  | 5,948 |  | 6,328 |
| Assets held for sale | \$ | 8,851 | \$ | 8,824 |

## 4-Commitments and Contingencies

The Company is contingently liable to finance companies for certain notes initiated on behalf of such finance companies related to the sale of trucks and construction equipment. The majority of finance contracts are sold without recourse to the Company. The Company's liability related to finance contracts sold with recourse is generally limited to $5 \%$ to $20 \%$ of the outstanding amount of each note initiated on behalf of the finance company. Additionally, the Company recently instituted a finance program (the "full recourse program") that accepts $100 \%$ liability, with some restrictions, of the outstanding amount of each note initiated on behalf of the finance company. In order for a contract to be accepted into the full recourse program, the customer must meet strict credit requirements or maintain a significant equity position in the truck. Consequently, the Company expects contracts accepted under the full recourse program to remain a small portion of the Company's sold contracts. The Company's allowance for repossession losses and early repayment penalties was $\$ 1.5$ million at September 30 , 2004 and $\$ 1.1$ million at December 31, 2003.

The Company is involved in various claims and legal actions arising in the ordinary course of business. The Company believes it is unlikely that the final outcome of any of the claims or proceedings to which the Company is a party would have a material adverse effect on the Company's financial position or results of operations; however, due to the inherent uncertainty of litigation, there can be no assurance that the resolution of any particular claim or proceeding would not have a material adverse effect on the Company's results of operations for the fiscal period in which such resolution occurred.

## 5-Earnings Per Share

The following table sets forth the computation of basic and diluted earnings per share:

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | 2004 |  | 2003 |  |
| Numerator: |  |  |  |  |  |  |  |  |
| Numerator for basic and diluted earnings per share- <br> Net income available to common shareholders | \$ | 5,489,000 | \$ | 3,154,000 | \$ | 11,772,000 | \$ | 5,714,000 |
| Denominator: |  |  |  |  |  |  |  |  |
| Denominator for basic earnings per share, adjusted weighted average shares outstanding |  | 15,081,031 |  | 14,007,301 |  | 14,647,326 |  | 14,007,301 |
| Effect of dilutive securities: |  |  |  |  |  |  |  |  |
| Employee and Director stock options |  | 1,259,579 |  | 1,071,199 |  | 1,250,885 |  | 712,560 |
| Denominator for diluted earnings per share, adjusted weighted average shares and assumed conversions |  | 16,340,610 |  | 15,078,500 |  | 15,898,211 |  | 14,719,861 |
| Basic earnings per common share | \$ | . 36 | \$ | . 23 | \$ | . 80 | \$ | . 41 |
| Diluted earnings per common share and common share equivalents | \$ | . 34 | \$ | . 21 | \$ | . 74 | \$ | . 39 |

## 6-Stock Options

In October 1995, Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation" ("SFAS 123"), was issued. SFAS 123 defines a fair value based method of accounting for employee stock options or similar equity instruments and encourages all entities to adopt that method of accounting for all of their employee stock compensation plans. Under the fair value based method, compensation cost is measured at the grant date based on the value of the award and is recognized over the service period of the award, which is usually the vesting period. However, SFAS 123 also allows entities to continue to measure compensation costs for employee stock compensation plans using the intrinsic value method of accounting prescribed by Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" ("APB 25"). Because the Company has elected to continue to follow APB 25 , SFAS 123 requires disclosure of pro forma net income and earnings per share as if the new fair value accounting method were adopted.

If the Company had adopted the fair value accounting method under SFAS 123, the Company's net income and earnings per share, as reported, would have been reduced by stock based employee costs, net of tax effects, that were not included in the determination of income from continuing
operations or net income to the pro forma amounts indicated below (in thousands, except per share amounts):

|  | Three months ended September 30, |  |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 |  | 2003 |  | 2004 |  | 2003 |  |
| Income from continuing operations |  |  |  |  |  |  |  |  |
| As reported | \$ | 5,729 | \$ | 3,190 | \$ | 11,915 | \$ | 6,397 |
| Stock based employee costs, net of tax effects |  | 251 |  | 286 |  | 818 |  | 691 |
| Pro forma |  | 5,478 |  | 2,904 |  | 11,097 |  | 5,706 |
| Basic earnings per share- |  |  |  |  |  |  |  |  |
| As reported | \$ | 0.38 | \$ | 0.23 | \$ | 0.81 | \$ | 0.46 |
| Pro forma |  | 0.36 |  | 0.21 |  | 0.76 |  | 0.41 |
| Diluted earnings per share- |  |  |  |  |  |  |  |  |
| As reported | \$ | 0.35 | \$ | 0.21 | \$ | 0.75 | \$ | 0.43 |
| Pro forma |  | 0.34 |  | 0.19 |  | 0.70 |  | 0.39 |
| Net income |  |  |  |  |  |  |  |  |
| As reported | \$ | 5,489 | \$ | 3,154 | \$ | 11,772 | \$ | 5,714 |
| Stock based employee costs, net of tax effects |  | 251 |  | 286 |  | 818 |  | 691 |
| Pro forma |  | 5,238 |  | 2,868 |  | 10,954 |  | 5,023 |
| Basic earnings per share- |  |  |  |  |  |  |  |  |
| As reported | \$ | 0.36 | \$ | 0.23 | \$ | 0.80 | \$ | 0.41 |
| Pro forma |  | 0.35 |  | 0.20 |  | 0.75 |  | 0.36 |
| Diluted earnings per share- |  |  |  |  |  |  |  |  |
| As reported | \$ | 0.34 | \$ | 0.21 | \$ | 0.74 | \$ | 0.39 |
| Pro forma |  | 0.32 |  | 0.19 |  | 0.69 |  | 0.34 |

The fair value of these options was estimated using a Black-Scholes option pricing model.
During the first nine months of 2004, employees and directors of the Company exercised stock options granted under the Long-Term Incentive Plan and the Non-Employee Director Stock Option Plan. The Company has issued 562,915 shares of Class A Common Stock and 522,749 shares of Class B Common Stock upon exercise of the stock options during the first nine months of 2004.

## 7-Segment Information

The Financial Accounting Standards Board issued Statement of Financial Accounting Standards No. 131, "Disclosures about Segments of an Enterprise and Related Information" ("SFAS 131"). This statement requires that public business enterprises report certain information about operating segments in complete sets of financial statements of the enterprise and in condensed financial statements of interim periods issued to shareholders. It also requires that public business enterprises report certain information about their products and services, the geographic areas in which they operate, and their major customers.

As mentioned previously, the Company announced in November 2002 its decision to sell its John Deere construction equipment stores in Michigan, and discontinue its farm and ranch retail operations. In connection with this decision, financial information related to the Company's construction equipment operations in Michigan will not be included in the Construction Equipment segment below, and the

Retail segment will no longer be presented as a separate operating segment. Following is a brief description of the activities of each of the Company's business segments.

The Company has two reportable segments: the Truck segment and the Construction Equipment segment. The Truck segment operates a regional network of truck centers that provide an integrated one-stop source for the trucking needs of its customers, including retail sales of new Peterbilt heavy-duty trucks, retail sales of Peterbilt, GMC, Hino and UD (Nissan) medium-duty trucks, retail sales of used heavy and medium-duty trucks, aftermarket parts, service and body shop facilities, and a wide array of financial services, including the financing of new and used truck purchases, insurance products and truck leasing and rentals. The Construction Equipment segment operates a full-service John Deere dealership that serves the Houston, Texas metropolitan and surrounding areas. Dealership operations include the retail sale of new and used equipment, aftermarket parts and service facilities, equipment rentals, and the financing of new and used equipment.

The accounting policies of the segments are the same as those described in the summary of significant accounting policies in the Company's Annual Report on Form 10-K for the year ended December 31, 2003. The Company evaluates performance based on income before income taxes not including extraordinary items.

The Company accounts for inter-segment sales and transfers at current market prices as if the sales or transfers were to third parties. There were no material inter-segment sales during the quarters ended September 30, 2004 or 2003.

The Company's reportable segments are strategic business units that offer different products and services. They are managed separately because each business unit requires different technology and marketing strategies. Business units were maintained through expansion and acquisitions. Assets held for sale related to discontinued operations are included in the Truck segment. The following table
contains summarized information about reportable segment profit or loss and segment assets for the periods ended September 30, 2003 and 2004 (in thousands):

|  | Truck Segment |  | ConstructionEquipment Segment |  | All Other |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Three months ended September 30, 2004 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 282,159 | \$ | 12,127 | \$ | 2,618 | \$ | 296,904 |
| Segment income from continuing operations before taxes |  | 8,587 |  | 883 |  | 78 |  | 9,548 |
| Segment assets |  | 391,916 |  | 18,790 |  | 11,167 |  | 421,873 |
| Nine months ended September 30, 2004 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 753,153 | \$ | 34,050 | \$ | 6,764 | \$ | 793,967 |
| Segment income from continuing operations before taxes |  | 17,524 |  | 2,127 |  | 208 |  | 19,859 |
| Segment assets |  | 391,916 |  | 18,790 |  | 11,167 |  | 421,873 |
| Three months ended September 30, 2003 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 211,244 | \$ | 9,533 | \$ | 2,018 | \$ | 222,795 |
| Segment income from continuing operations before taxes |  | 4,758 |  | 590 |  | (32) |  | 5,316 |
| Segment assets |  | 321,621 |  | 15,392 |  | 10,529 |  | 347,542 |
| Nine months ended September 30, 2003 |  |  |  |  |  |  |  |  |
| Revenues from external customers | \$ | 540,106 | \$ | 30,121 | \$ | 5,443 | \$ | 575,670 |
| Segment income from continuing operations before taxes |  | 9,277 |  | 1,264 |  | 121 |  | 10,662 |
| Segment assets |  | 321,621 |  | 15,392 |  | 10,529 |  | 347,542 |

Revenues from segments below the reportable quantitative thresholds are attributable to the Company's tire company, insurance company, and hunting lease operation. None of these segments have ever met any of the quantitative thresholds for determining reportable segments.

## 8-Other New Accounting Pronouncements

On January 1, 2004, the Company adopted Financial Accounting Standards Board (FASB) Interpretation No. 46, "Consolidation of Variable Interest Entities" ("FIN 46"). The Interpretation addresses consolidation of business enterprises of variable interest. The adoption of FIN 46 did not have a material impact on the Company's financial position or results of operations.

On October 13, 2004, the FASB concluded that Statement 123R, "Share-Based Payment", which would require all companies to measure compensation cost for all share-based payments (including employee stock options) at fair value, would be effective for public companies for interim or annual periods beginning after June 15 , 2005. The Company is currently evaluating the impact on its financial statements of adopting this statement.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Certain statements contained in this Form 10-Q are "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Exchange Act of 1934, as amended. Specifically, all statements other than statements of historical fact included in this Form 10$Q$ regarding the Company's financial position, business strategy and plans and objectives of management of the Company for future operations are forwardlooking statements. These forward-looking statements are based on the beliefs of the Company's management as well as assumptions made by and information currently available to the Company's management. When used in this report, the words "anticipate," "believe," "estimate," "expect" and "intend" and words or phrases of similar import, as they relate to the Company or its subsidiaries or Company management, are intended to identify forward-looking statements. Such statements reflect the current view of the Company with respect to future events and are subject to certain risks, uncertainties and assumptions related to certain factors including, without limitation, competitive factors, general economic conditions, cyclicality, economic conditions in the new and used truck and equipment markets, customer relations, relationships with vendors, the interest rate environment, governmental regulation and supervision, seasonality, distribution networks, product introductions and acceptance, technological change, changes in industry practices, onetime events and other factors described herein and in the Company's Registration Statement on Form S-1 (File No. 333-03346) and in the Company's annual, quarterly and other reports filed with the Securities and Exchange Commission (collectively, "cautionary statements"). Although the Company believes that its expectations are reasonable, it can give no assurance that such expectations will prove to be correct. Based upon changing conditions, should any one or more of these risks or uncertainties materialize, or should any underlying assumptions prove incorrect, actual results may vary materially from those described herein as anticipated, believed, estimated, expected, or intended. All subsequent written and oral forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by the applicable cautionary statements. The Company does not intend to update these forward-looking statements.

The following comments should be read in conjunction with the Company's consolidated financial statements and related notes included elsewhere in this Quarterly Report on Form 10-Q.

## General

Rush Enterprises, Inc. was incorporated in Texas in 1965 and currently consists of two reportable segments: the Truck segment and the Construction Equipment segment.

The Truck segment operates a regional network of 37 truck centers that provide an integrated one-stop source for the trucking needs of its customers, including retail sales of new Peterbilt heavy-duty trucks, retail sales of Peterbilt, GMC, Hino and UD (Nissan) medium-duty trucks, retail sales of used heavy and medium-duty trucks; aftermarket parts, service and body shop facilities; and a wide array of financial services, including the financing of new and used truck purchases, insurance products and truck leasing and rentals. The Company's truck centers are strategically located in high truck traffic areas in Texas, California, Oklahoma, Colorado, Arizona, New Mexico, Florida and Alabama. As the leading supplier of trucks manufactured by Peterbilt Motors Company, a division of PACCAR, Inc., we accounted for approximately $20.3 \%$ of all new Class 8 Peterbilt truck sales in 2003, and are the sole authorized vendor for new Peterbilt trucks and replacement parts in our market areas. The Company was named Peterbilt Dealer of the Year for North America for the 1993-1994 and 2000-2001 years. The criteria used to determine the recipients of this award include, among others, image, customer satisfaction, sales activity and profitability.

Our Rush Equipment Center in Houston, Texas provides a full line of construction equipment for light to medium sized applications. Our primary products include the following: John Deere backhoe loaders, hydraulic excavators, crawler-dozers and four-wheel drive loaders. Dealership operations
include the retail sale of new and used construction equipment, aftermarket parts and service facilities, equipment rentals, and the financing of new and used construction equipment.

Since acquiring D \& D Farm and Ranch Supermarket, Inc. ("D \& D") in 1998, the Company had grown to operate three Rush Retail Centers located in the greater San Antonio, Houston and Dallas/Fort Worth, Texas areas. D \& D, a one-stop shopping center for farm and ranch supplies, sells inventory which includes hardware, lawn and garden tools and machines, tack, veterinary supplies, fencing, livestock feed, guards, gates, chutes and trailers, saddles, boots, designer western wear, jewelry and many other farm and ranch supplies. On November 12, 2002, the Company also announced its decision to discontinue its Retail segment, which operated three farm and ranch retail stores in Seguin, Hockley and Denton, Texas. The Retail segment did not fit into the Company's longterm plans of growing its core heavy-duty truck and construction equipment businesses. The Denton store was closed in December 2002, the Hockley store began liquidating inventory during November 2002 and completed the liquidation on March 9, 2003. D \& D is currently operating its San Antonio area store as a discontinued operation pending disposal.

In February 2003, the Company acquired the common stock of Orange County Truck and Trailers, Inc., a Peterbilt dealer in central Florida. The acquisition provided Rush with the exclusive right to sell Peterbilt trucks and parts in central Florida from locations in Orlando, Haines City, and Tampa, Florida. The transaction was valued at approximately $\$ 5.4$ million, with the purchase price paid in cash.

In April 2003, the Company purchased substantially all of the assets of Peterbilt of Mobile, Inc., which consisted of a Peterbilt dealership in Mobile, Alabama. Peterbilt of Mobile, Inc.'s primary line of business is the sale of new Peterbilt Class 8 trucks, used heavy-duty trucks, parts and service. The transaction was valued at approximately $\$ 1.4$ million, with the purchase price paid in cash.

## Planned Acquisition of ATS

On September 15, 2004, we entered into an asset purchase agreement with American Truck Source, Inc. ("ATS"), its subsidiaries and its stockholders to acquire substantially all of the assets of ATS. ATS operates Peterbilt dealerships, which offer substantially the same products and services as our Rush Truck Centers, serving the Dallas, Fort Worth, Abeline, and Tyler, Texas; Nashville, Tennessee; Birmingham, Alabama; and Louisville, Kentucky markets. A copy of the asset purchase agreement is available in our Current Report on Form 8-K filed on September 16, 2004. On October 22, 2004 we received notice from Peterbilt that they do not intend to exercise their rights of first refusal with respect to ATS's Texas dealerships or ATS's Nashville dealership, but that Peterbilt does intend to exercise its rights of first refusal with respect to ATS's dealerships serving Birmingham and Louisville. Therefore, we only expect to acquire ATS's dealerships in Texas and Nashville. Unless otherwise specified, whenever we refer to the "ATS acquisition" or the "acquisition of ATS" we mean the acquisition of ATS's Texas and Nashville dealerships.

## Transaction Structure

We have agreed to pay a total of approximately $\$ 104.9$ million for ATS's assets that we expect to acquire, subject to further purchase price adjustments.

The completion of the ATS acquisition is subject to a number of conditions, including, our ability to secure financing sufficient to fund the ATS acquisition, our ability to obtain motor vehicle dealer licenses for the dealerships we are acquiring and the expiration or termination of the waiting period under the Hart-Scott Rodino Antitrust Improvement Act of 1976, as amended.

The parties have the right to terminate the ATS acquisition if it is not completed by June 30, 2005. We may also terminate the transaction if we are unable to satisfy our financing requirements to fund the purchase price for the acquisition.

## ATS Business Overview

The ATS Peterbilt dealerships that we expect to acquire serve Dallas, Fort Worth, Abilene and Tyler, Texas and Nashville, Tennessee. The dealerships sell new and used heavy-duty trucks and offer substantially the same products and services as our Rush Truck Centers. Revenues for the ATS dealerships we expect to acquire were $\$ 199.8$ million for the year ended December 31, 2003 and $\$ 247.6$ million for the nine-month period ended September 30, 2004. Pretax income for the ATS dealerships we expect to acquire was $\$ 2.9$ million for the year ended December 31, 2003 and $\$ 7.9$ million for the nine-month period ended September 30, 2004. The dealerships we expect to acquire generated $82 \%$ of ATS's revenue and $82 \%$ of ATS's pretax income in the nine months ended September 30, 2004.

New and Used Truck Sales. ATS sells new Peterbilt heavy-duty trucks, new Peterbilt medium-duty trucks and used heavy-duty trucks manufactured by Peterbilt and other major truck suppliers. In 2003, new and used truck revenues at the ATS dealerships we expect to acquire accounted for $\$ 156.2$ million, or $78.2 \%$, of ATS's total revenues of the dealerships we expect to acquire.

Parts and Service. ATS is the sole authorized Peterbilt parts and accessories supplier in each of the geographic territories that it serves. It carries a full line of Peterbilt and other truck parts and accessories in inventory. ATS operates fully equipped service and body shop facilities at three of its dealerships we expect to acquire. In 2003, parts and service revenues, at the dealerships we expect to acquire, accounted for $\$ 39.6$ million, or $19.8 \%$, of ATS's total revenues of the dealerships we expect to acquire.

Finance and Leasing. ATS offers its clients third party financing through PACCAR Financial. It also leases Peterbilt trucks to third-party freight carriers at its Nashville dealership under the PacLease trade name. In 2003, revenues from finance and leasing, net, at the dealerships we expect to acquire, accounted for $\$ 4.0$ million, or $2.0 \%$, of ATS's total revenues of the dealerships we expect to acquire.

## Critical Accounting Policies

The Company's discussion and analysis of its financial condition and results of operations are based on the Company's consolidated financial statements, which have been prepared in accordance with United States generally accepted accounting principles. The preparation of these consolidated financial statements requires the Company to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. There can be no assurance that actual results will not differ from those estimates. The Company believes the following accounting policies, which are described in Note 2 of Notes to Consolidated Financial Statements, affect its more significant judgments and estimates used in the preparation of its consolidated financial statements.

## Inventories

Inventories are stated at the lower of cost or market value. Cost is determined by specific identification for new and used truck and construction equipment inventory and by the first-in, first-out method for tires, parts and accessories. An allowance is provided when it is anticipated that cost will exceed net realizable value.

## Other Assets

Other assets consist primarily of goodwill related to acquisitions and other intangible assets. As stated in Note 2, SFAS 142 provides that goodwill and other intangible assets that have indefinite useful lives will not be amortized, but instead must be tested at least annually for impairment, and intangible assets that have finite useful lives should continue to be amortized over their useful lives. SFAS 142 also provides specific guidance for testing goodwill and other nonamortized intangible assets for impairment. SFAS 142 requires management to make certain estimates and assumptions in order to allocate goodwill to reporting units and to determine the fair value of a reporting unit's net assets and liabilities, including, among other things, an assessment of market condition, projected cash flows, interest rates and growth rates, which could significantly impact the reported value of goodwill and other intangible assets. SFAS 142 requires, in lieu of amortization, an annual impairment review of goodwill. The Company performs its annual review during the fourth quarter of each year and, therefore, did not record an impairment charge related to goodwill during the third quarter of 2004. Furthermore, SFAS 142 exposes the Company to the possibility that changes in market conditions could result in significant impairment charges in the future, thus resulting in a potential increase in earnings volatility.

## Revenue Recognition Policies

Income on the sale of a unit (a vehicle or piece of construction equipment) is recognized when the Company and customer execute a purchase contract, delivery has occurred and there are no significant uncertainties related to financing or collectibility. Finance income related to the sale of a unit is recognized over the period of the respective finance contract, based on the effective interest rate method, if the finance contract is retained by the Company. During 2003 and 2004, no finance contracts were retained for any significant length of time by the Company but were generally sold to finance companies concurrent with the sale of the related unit. The majority of finance contracts are sold without recourse. The Company's liability related to finance contracts sold with recourse is generally limited to $5 \%$ to $20 \%$ of the outstanding amount of each note initiated on behalf of the finance company. Additionally, the Company recently instituted a finance program (the "full recourse program") that accepts $100 \%$ liability, with some restrictions, of the outstanding amount of each note initiated on behalf of the finance company. In order for a contract to be accepted into the full recourse program, the customer must meet strict credit requirements or maintain a significant equity position in the truck. Consequently, the Company expects contracts accepted under the full recourse program to remain a small portion of the Company's sold contracts. The Company arranges financing for customers through various financial institutions and receives a commission from the lender based upon the difference between the interest rates charged to customers and predetermined interest rates set by the financing institution.

The Company also receives commissions from the sale of various insurance products and extended service contracts. Revenue is recognized by the Company upon the sale of such finance and insurance contracts to various finance and insurance companies, net of a provision for estimated repossession losses and interest charge backs. The Company is not the obligor under any of these contracts. In the case of finance contracts, a customer may prepay, or fail to pay, thereby terminating the contract. If the customer terminates a retail finance contract or insurance product prior to scheduled maturity, a portion of the fees associated with the termination may be charged back to the Company based on the relevant terms of the contracts. Such estimate of ultimate charge back exposure is based on the Company's historical charge back expense arising from similar contracts, including the impact of refinance and default rates on retail finance contracts and cancellation rates on other insurance products. The actual amount of historical charge backs has not been significantly different than the Company's estimates.

## Results of Operations

The following discussion and analysis includes the Company's historical results of operations for the three and nine months ended September 30, 2004 and 2003. The following table sets forth for the periods indicated certain financial data as a percentage of total revenues:

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| New and used truck sales | 68.5\% | 63.1\% | 66.4\% | 59.7\% |
| Parts and service | 25.3 | 30.1 | 27.0 | 32.3 |
| Construction equipment sales | 2.8 | 2.7 | 3.0 | 3.5 |
| Lease and rental | 2.3 | 3.0 | 2.6 | 3.3 |
| Finance and insurance | 0.7 | 0.7 | 0.7 | 0.8 |
| Other | 0.4 | 0.4 | 0.3 | 0.4 |
| Total revenues | 100.0 | 100.0 | 100.0 | 100.0 |
| Cost of products sold | 83.2 | 81.4 | 82.8 | 80.2 |
| Gross profit | 16.8 | 18.6 | 17.2 | 19.8 |
| Selling, general and administrative | 12.3 | 14.5 | 13.4 | 16.0 |
| Depreciation and amortization | 0.8 | 1.0 | 0.9 | 1.2 |
| Operating income | 3.7 | 3.1 | 2.9 | 2.6 |
| Interest expense, net | 0.5 | 0.7 | 0.5 | 0.8 |
| Gain on sale of assets | - | - | 0.1 | 0.1 |
| Income from continuing operations before income taxes | 3.2 | 2.4 | 2.5 | 1.9 |
| Provision for income taxes | 1.3 | 1.0 | 1.0 | 0.7 |
| Income from continuing operations | 1.9 | 1.4 | 1.5 | 1.2 |
| Gain (loss) from discontinued operations, net | (0.1) | - | 0.0 | (0.1) |
| Net Income | 1.8\% | 1.4\% | 1.5\% | 1.1\% |

## Three Months Ended September 30, 2004 Compared to Three Months Ended September 30, 2003

## Revenues

Revenues increased $\$ 74.1$ million, or $33.3 \%$, from $\$ 222.8$ million in the third quarter of 2003 to $\$ 296.9$ million in the third quarter of 2004 . Sales of new and used trucks increased $\$ 62.8$ million, or $44.7 \%$, from $\$ 140.6$ million in the third quarter of 2003 to $\$ 203.4$ million in the third quarter of 2004.

Unit sales of new Class 8 trucks increased $51.4 \%$, from 1,021 units in the third quarter of 2003 to 1,546 units in the third quarter of 2004. The increase in Class 8 unit sales is being driven by the industry's need to replace aging equipment after three consecutive years of U.S. truck sales lagging behind the normal replacement cycle. A.C.T. Research Co., LLC ("A.C.T. Research"), a heavy-duty truck industry data and forecasting services provider estimates that deliveries of Class 8 trucks in the U.S. will increase from 145,000 in 2003 to approximately 200,600 in 2004. In 2003, the Company retained a $2.5 \%$ share of the Class 8 truck sales market in the U.S. The Company expects to maintain this share in 2004, which would result in the sale of approximately 5,000 Class 8 trucks based on the number of U.S. deliveries estimated by truck and original equipment manufacturers. Industry expectations are for Class 8 unit deliveries to remain above 200,000 units through 2006 and then soften in 2007 to below 200,000 units due to future engine emission laws. These engine emission laws are expected to increase the cost and reduce the efficiency of engines beginning in 2007.

Unit sales of new medium-duty trucks increased $72.2 \%$, from 266 units in the third quarter of 2003 to 458 units in the third quarter of 2004 . The Company has made a concerted effort to improve its medium-duty truck sales by adding experienced medium-duty sales personnel and introducing new medium-duty franchises in the Class 4 through 6 truck markets to complement its existing Peterbilt
medium-duty line, which consists primarily of Class 7 trucks. Class 4 through 6 unit truck sales accounted for $57 \%$ of our total medium-duty truck sales in the third quarter of 2004 compared to $48 \%$ in the third quarter of 2003. The average sales price for Class 4 through 6 trucks during the third quarter of 2004 was $\$ 38,000$ compared to an average sales price of $\$ 71,000$ for the Peterbilt medium-duty model. New medium-duty truck sales revenue increased approximately $\$ 10.1$ million in the third quarter of 2004 compared to the third quarter of 2003. In 2004, the Company expects to continue to add medium-duty franchises to certain dealerships and increase its medium-duty sales and market share compared to 2003.

Unit sales of used trucks slightly decreased from 684 units in the third quarter of 2003 to 673 units in the third quarter of 2004. Used truck average revenue per unit increased by $8.3 \%$. Historically, used truck demand is consistent with new truck demand. The Company expects used truck demand to remain high, however, our sales will depend on the availability of used trucks.

Parts and service sales increased $\$ 8.2$ million, or $12.2 \%$, from $\$ 67.1$ million in the third quarter of 2003 to $\$ 75.2$ million in the third quarter of 2004 . Same store parts and service sales, which exclude third quarter 2003 sales for Bossier City, Louisiana, increased approximately $\$ 9.8$ million, or $15.0 \%$, in the third quarter of 2004 compared to the third quarter of 2003. The increase in parts and service sales is due to a combination of business development, price increases for parts and labor, extension of our business hours and expansion of capacity by adding service bays and technicians to certain locations. This growth rate over the prior year's period is consistent with the Company's expectations for parts and service revenue growth for the remainder of 2004.

Sales of new and used construction equipment increased $\$ 2.2$ million, or $36.1 \%$, from $\$ 6.1$ million in the third quarter of 2003 to $\$ 8.3$ million in the third quarter of 2004. Revenue generated from the sale of new construction equipment units increased approximately $39.9 \%$ in the third quarter of 2004 compared to the third quarter of 2003. Revenue generated from the sale of used construction equipment units increased approximately $14.2 \%$ in the third quarter of 2004 compared to the third quarter of 2003. John Deere's market share in the Houston area has decreased slightly from $17.3 \%$ in the third quarter of 2003 to $17.1 \%$ in the third quarter of 2004.

Lease and rental revenues increased $\$ 0.3$ million, or $4.6 \%$, from $\$ 6.5$ million in the third quarter of 2003 to $\$ 6.8$ million in the third quarter of 2004 . This increase is due to additional lease and rental units being placed in service and is consistent with the Company's expectations for lease and rental revenue for 2004.

Finance and insurance revenues increased $\$ 0.2$ million, or $12.5 \%$, from $\$ 1.6$ million in the third quarter of 2003 to $\$ 1.8$ million in the third quarter of 2004. The Company expects finance and insurance revenues to continue to increase as demand for new and used trucks increases. Finance and insurance revenues have limited direct costs and, therefore, contribute a disproportionate share of operating profits.

## Gross Profit

Gross profit increased $\$ 8.5$ million, or $20.6 \%$, from $\$ 41.3$ million in the third quarter of 2003 to $\$ 49.8$ million in the third quarter of 2004 . Gross profit as a percentage of sales decreased from $18.6 \%$ in the third quarter of 2003 to $16.8 \%$ in the third quarter of 2004 . This decrease is primarily a result of a change in our product mix. Truck sales, a lower margin revenue item, increased as a percentage of total revenue from $63.1 \%$ in the third quarter of 2003 to $68.5 \%$ in the third quarter of 2004. Parts and service revenue, a higher margin revenue item, decreased as a percentage of total revenue from $30.1 \%$ in the third quarter of 2003 to $25.3 \%$ in the third quarter of 2004.

Gross margins on Class 8 truck sales were up from $5.8 \%$ in the third quarter of 2003 to $6.2 \%$ in the third quarter of 2004. Given the increasing demand for Class 8 trucks coupled with the expected
increase in purchases from owner operators that historically have rendered higher gross margins than fleet sales, the Company expects gross margins from Class 8 truck sales to continue to strengthen in the remainder of 2004 and to exceed those achieved in 2003.

Gross margins on medium-duty truck sales slightly increased from 5.3\% in the third quarter of 2003 to $5.5 \%$ in the third quarter of 2004 . Gross margins on Class 4 through 6 truck models were approximately $3.8 \%$ in the third quarter of 2004 compared to a gross margin of $6.3 \%$ of the Peterbilt medium-duty model. Class 4 through 6 models accounted for 262 units in the third quarter of 2004 compared to 127 units in the third quarter of 2003 . Sales of Class 4 through 6 models will continue to grow significantly as a percentage of total medium-duty sales. As a result, the Company expects the 2004 gross margins on medium-duty truck sales to approximate the 5.5\% achieved during the third quarter of 2004.

Gross margins on used truck sales increased from $5.5 \%$ in the third quarter of 2003 to $8.6 \%$ in the third quarter of 2004 . The challenge for the remainder of 2004 is procuring quality used trucks at an acceptable price in a market where demand is exceeding supply. The Company believes it will be able to continue to achieve its $7 \%$ to $9 \%$ margins in the used truck sales market for the remainder of 2004.

Gross margins from the Company's parts, service and body shop operations decreased from $37.6 \%$ in the third quarter of 2003 to $36.6 \%$ in the third quarter of 2004. There are various reasons for this decrease, including nonproprietary parts sales becoming a larger percentage of the Company's overall parts sales and competitive pricing pressures from providers of nonproprietary parts. Historically, gross margins on nonproprietary parts are approximately 40 to $50 \%$ lower than gross margins on proprietary parts. Additionally, the Company has increased preventative maintenance services that are provided at lower margins than traditional repair work, and has selectively provided discounted labor rates to garner additional sales both at our dealership locations and at off-site locations. Gross profit dollars for the parts, service and body shop departments increased from $\$ 25.2$ million in the third quarter of 2003 to $\$ 27.5$ million in the third quarter of 2004 .

Gross margins on new and used construction equipment sales increased from $11.1 \%$ in the third quarter of 2003 to $13.0 \%$ in the third quarter of 2004 . The Company expects 2004 gross margins to remain in a range of $9.5 \%$ to $13.0 \%$, depending on the product mix, and for overall gross profit growth to be directly correlated to sales growth.

Gross profit generated from lease and rental sales increased from approximately $23.4 \%$ in the third quarter of 2003 to $26.9 \%$ in the third quarter of 2004 . The increase in gross profit is primarily due to the Company's crane division experiencing lower than expected rental utilization in the third quarter of 2003 and higher than expected rental utilization in the third quarter of 2004. Gross margins from the crane division increased from approximately $18.5 \%$ in the third quarter of 2003 to $33.7 \%$ in the third quarter of 2004; while gross margins from truck lease and rental increased from $23.5 \%$ in the third quarter of 2003 to $25.5 \%$ in the third quarter of 2004. The Company's policy is to aggressively depreciate its lease and rental fleet. This policy results in the Company realizing small operating profits while the unit is in service and a corresponding larger gain on sale when the unit is sold at the end of the lease term. The Company expects to maintain gross margins of approximately $26.0 \%$ to $28.0 \%$ through the remainder of 2004 and for overall gross profit growth to be directly correlated to increases in lease and rental revenues.

The increase in finance and insurance revenues, as described above, has limited direct costs and, therefore, contributes a disproportionate share of gross profit

## Selling, General and Administrative Expenses

Selling, general and administrative ("SG\&A") expenses increased $\$ 4.2$ million, or $13.0 \%$, from $\$ 32.3$ million in the third quarter of 2003 to $\$ 36.5$ million in the third quarter of 2004. The majority of
the increase is related to increased expense related to facility expansion and increased commissions corresponding to the increase in sales and gross profit. SG\&A expenses as a percentage of sales decreased from $14.5 \%$ in the third quarter of 2003 to $12.3 \%$ in the third quarter of 2004 . SG\&A expenses as a percentage of sales have historically ranged from $11.0 \%$ to $16.0 \%$. The Company expects SG\&A expenses as a percentage of sales to remain at the lower end of this range while the demand for trucks remains high. The Company's management continually monitors SG\&A expenses.

## Interest Expense

Net interest expense remained flat at $\$ 1.5$ million in the third quarter of 2003 and the third quarter of 2004.

## Gain on Sale of Assets

Gain on sale of assets was minimal during the third quarter of 2004 and the third quarter of 2003. The gain in 2004 is primarily related to the replacement of fixed assets used in the operation of the business.

## Income from Continuing Operations before Income Taxes

Income from continuing operations before income taxes increased $\$ 4.2$ million, or $79.2 \%$, from $\$ 5.3$ million in the third quarter of 2003 to $\$ 9.5$ million in the third quarter of 2004.

## Income Taxes from Continuing Operations

Income taxes from continuing operations increased $\$ 1.7$ million, or $81.0 \%$, from $\$ 2.1$ million in the third quarter of 2003 to $\$ 3.8$ million in the third quarter of 2004. The Company has provided for taxes at a $40 \%$ effective rate.

## Gain (loss) from Discontinued Operations, net of Income Taxes

Loss from discontinued operations, net of income taxes, increased from a loss of approximately $\$ 36,000$ in the third quarter of 2003 to a loss of approximately $\$ 240,000$ in the third quarter of 2004. The loss recorded during 2003 is equal to the net operating results of $D \& D$. The loss recorded during the third quarter of 2004 includes a charge of $\$ 240,000$, net of taxes, related to the valuation of the real estate in Hockley, Texas. The Company entered into contracts to sell the Hockley real estate for a net price of $\$ 4.1$ million during the third quarter of 2004. The net book value of the land and building was $\$ 4.5$ million prior to the valuation adjustment. The Company expects the real estate transaction to close in the fourth quarter of 2004. The Company expects to sell D \& D by December 31, 2004.

## Nine Months Ended September 30, 2004 Compared to Nine Months Ended September 30, 2003

## Revenues

Revenues increased $\$ 218.3$ million, or $37.9 \%$, from $\$ 575.7$ million in the first nine months of 2003 to $\$ 794.0$ million in the first nine months of 2004. Sales of new and used trucks increased $\$ 183.7$ million, or $53.5 \%$, from $\$ 343.5$ million in the first nine months of 2003 to $\$ 527.2$ million in the first nine months of 2004.

Unit sales of new Class 8 trucks increased $58.7 \%$, from 2,412 units in the first nine months of 2003 to 3,828 units in the first nine months of 2004. The increase in Class 8 unit sales is being driven by the industry's need to replace aging equipment after three consecutive years of U.S. truck sales lagging behind the normal replacement cycle. A.C.T. Research estimates that deliveries of Class 8 trucks in the U.S. will increase from 145,000 in 2003 to approximately 200,600 in 2004. In 2003, the Company retained a $2.5 \%$ share of the Class 8 truck sales market in the U.S. The Company expects to maintain
this share in 2004, which would result in the sale of approximately 5,000 Class 8 trucks based on the number of U.S. deliveries estimated by truck and original equipment manufacturers. Industry expectations are for Class 8 unit deliveries to remain above 200,000 units through 2006 and then soften in 2007 to below 200,000 units due to future engine emission laws. These engine emission laws are expected to increase the cost and reduce the efficiency of engines beginning in 2007.

Unit sales of new medium-duty trucks increased $93.9 \%$, from 628 units in the first nine months of 2003 to 1,218 units in the first nine months of 2004 . The Company has made a concerted effort to improve its medium-duty truck sales by adding experienced medium-duty sales personnel and introducing new mediumduty franchises in the Class 4 through 6 truck markets to complement its existing Peterbilt medium-duty line, which consists primarily of Class 7 trucks. Class 4 through 6 unit truck sales accounted for $57 \%$ of our total medium-duty truck sales in the first nine months of 2004 compared to $28 \%$ in the first nine months of 2003. The average sales price for Class 4 through 6 trucks during the first nine months of 2004 was $\$ 39,900$ compared to an average sales price of $\$ 67,800$ for the Peterbilt medium-duty model. The increase in sales of lower priced medium-duty trucks resulted in an $8.0 \%$ decrease in the average sales price for all mediumduty trucks in the first nine months of 2004 compared to the first nine months of 2003. However, new medium-duty truck sales revenue increased approximately $\$ 27.8$ million in the first nine months of 2004 compared to the first nine months of 2003 . In 2004, the Company expects to continue to add medium-duty franchises to certain dealerships and increase its medium-duty sales and market share compared to 2003.

Unit sales of used trucks increased 17.0\%, from 1,791 units in the first nine months of 2003 to 2,095 units in the first nine months of 2004. Used truck average revenue per unit increased by approximately $5.1 \%$. Historically, used truck demand is consistent with new truck demand. The Company expects used truck demand to remain high, however, our sales will depend on the availability of used trucks.

Parts and service sales increased $\$ 28.5$ million, or $15.3 \%$, from $\$ 186.1$ million in the first nine months of 2003 to $\$ 214.6$ million in the first nine months of 2004. Same store parts and service sales, which exclude the first nine months of 2003 sales for Bossier City, Louisiana, January 2004 for the Florida stores and January through March 2004 for the Mobile store, increased approximately $\$ 30.5$ million, or $16.8 \%$, in the first nine months of 2004 compared to the first nine months of 2003. The increase in parts and service sales is due to a combination of business development, price increases for parts and labor, extension of our business hours and expansion of capacity by adding service bays and technicians to certain locations. This growth rate over the prior year's period is consistent with the Company's expectations for parts and service revenue growth for the remainder of 2004.

Sales of new and used construction equipment increased $\$ 3.4$ million, or $16.7 \%$, from $\$ 20.3$ million in the first nine months of 2003 to $\$ 23.7$ million in the first nine months of 2004. Revenue generated from the sale of new construction equipment units increased $20.0 \%$ in the first nine months of 2004 compared to the first nine months of 2003. Revenue generated from the sale of used construction equipment units decreased approximately $5.2 \%$ in the first nine months of 2004 compared to the first nine months of 2003. John Deere's market share in the Houston area has decreased slightly from $17.3 \%$ in the first nine months of 2003 to $17.1 \%$ in the first nine months of 2004.

Lease and rental revenues increased $\$ 1.2$ million, or $6.3 \%$, from $\$ 19.0$ million in the first nine months of 2003 to $\$ 20.2$ million in the first nine months of 2004. This increase is due to additional lease and rental units being placed in service and is consistent with the Company's expectations for lease and rental revenue for 2004.

Finance and insurance revenues increased $\$ 1.0$ million, or $21.7 \%$, from $\$ 4.6$ million in the first nine months of 2003 to $\$ 5.6$ million in the first nine months of 2004. The Company expects finance and insurance revenues to continue to increase as demand for new and used trucks increases. Finance and
insurance revenues have limited direct costs and, therefore, contribute a disproportionate share of operating profits.

## Gross Profit

Gross profit increased $\$ 22.9$ million, or $20.1 \%$, from $\$ 113.7$ million in the first nine months of 2003 to $\$ 136.6$ million in the first nine months of 2004 . Gross profit as a percentage of sales decreased from $19.8 \%$ in the first nine months of 2003 to $17.2 \%$ in the first nine months of 2004. This decrease is primarily a result of a change in our product mix. Truck sales, a lower margin revenue item, increased as a percentage of total revenue from $59.7 \%$ in the first nine months of 2003 to $66.4 \%$ in the first nine months of 2004 . Parts and service revenue, a higher margin revenue item, decreased as a percentage of total revenue from $32.3 \%$ in the first nine months of 2003 to $27.0 \%$ in the first nine months of 2004.

Gross margins on Class 8 truck sales, were down slightly from $6.4 \%$ in the first nine months of 2003 to $6.2 \%$ in the first nine months of 2004 . Given the increasing demand for Class 8 trucks coupled with the expected increase in purchases from owner operators that historically have rendered higher gross margins than fleet sales, the Company expects gross margins from Class 8 truck sales to strengthen in the remainder of 2004 and to exceed those achieved in 2003.

Gross margins, on medium-duty truck sales slightly increased from $5.0 \%$ in the first nine months of 2003 to $5.2 \%$ in the first nine months of 2004 . Gross margins on Class 4 through 6 truck models were approximately $3.4 \%$ in the first nine months of 2004 compared to a gross margin of approximately $6.2 \%$ for the Peterbilt medium-duty model. Class 4 through 6 models accounted for 693 units in the first nine months of 2004 compared to 244 units in the first nine months of 2003. Sales of Class 4 through 6 models will continue to grow significantly as a percentage of total medium-duty sales.

Gross margins on used truck sales increased from $6.7 \%$ in the first nine months of 2003 to $8.1 \%$ in the first nine months of 2004 . The challenge for the remainder of 2004 is procuring quality used trucks at an acceptable price in a market where demand is exceeding supply. The Company believes it will be able to continue to achieve $7 \%$ to $9 \%$ margins in the used truck sales market for the remainder of 2004.

Gross margins from the Company's parts, service and body shop operations decreased from $37.6 \%$ in the first nine months of 2003 to $36.4 \%$ in the first nine months of 2004. There are various reasons for this decrease, including nonproprietary parts sales becoming a larger percentage of the Company's overall parts sales and competitive pricing pressures from providers of nonproprietary parts. Historically, gross margins on nonproprietary parts are approximately 40 to $50 \%$ lower than gross margins on proprietary parts. Additionally, the Company has increased preventative maintenance services that are provided at lower margins than traditional repair work, and has selectively provided discounted labor rates to garner additional sales both at our dealership locations and at off-site locations. Gross profit dollars for the parts, service and body shop departments increased from $\$ 69.9$ million in the first nine months of 2003 to $\$ 78.2$ million in the first nine months of 2004.

Gross margins on new and used construction equipment sales increased from $9.9 \%$ in the first nine months of 2003 to $12.0 \%$ in the first nine months of 2004 . The Company expects 2004 gross margins to remain in a range of $9.5 \%$ to $13.0 \%$, depending on the product mix, and for overall gross profit growth to be directly correlated to sales growth.

Gross profit generated from lease and rental sales increased from approximately $24.5 \%$ in the first nine months of 2003 to $26.0 \%$ in the first nine months of 2004. The Company's policy is to aggressively depreciate its lease and rental fleet. This policy results in the Company realizing small operating profits while the unit is in service and a corresponding larger gain on sale when the unit is sold at the end of the lease term. The Company expects to maintain gross margins of approximately $26.0 \%$ to $28.0 \%$ through the remainder of 2004 and for overall gross profit growth to be directly correlated to increases in lease and rental revenues.

The increase in finance and insurance revenues and other income, as described above, has limited direct costs and, therefore, contributes a disproportionate share of gross profit.

## SG\&A Expenses

SG\&A expenses increased $\$ 13.9$ million, or $15.1 \%$, from $\$ 92.2$ million in the first nine months of 2003 to $\$ 106.1$ million in the first nine months of 2004. The majority of the increase is related to increased expense related to facility expansion and increased commissions corresponding to the increase in sales and gross profit. SG\&A expenses as a percentage of sales decreased from $16.0 \%$ in the first nine months of 2003 to $13.4 \%$ in the first nine months of 2004 . SG\&A expenses as a percentage of sales have historically ranged from $11.0 \%$ to $16.0 \%$. The Company expects SG\&A expenses as a percentage of sales to remain at the lower end of this range while the demand for trucks remains high. The Company's management continually monitors SG\&A expenses.

## Interest Expense

Net interest expense decreased $\$ 0.1$ million from $\$ 4.5$ million in the first nine months of 2003 to $\$ 4.4$ million in the first nine months of 2004.

## Gain on Sale of Assets

Gain on sale of assets increased $\$ 0.2$ million, from $\$ 0.3$ million in the first nine months of 2003 to $\$ 0.5$ million in the first nine months of 2004. The gain in 2004 is primarily related to the replacement of fixed assets used in the operation of the business and the sale of real estate holdings.

## Income from Continuing Operations Before Income Taxes

Income from continuing operations before income taxes increased $\$ 9.2$ million, or $86.0 \%$, from $\$ 10.7$ million in the first nine months of 2003 to $\$ 19.9$ million in the first nine months of 2004.

## Income Taxes from Continuing Operations

Income taxes from continuing operations increased $\$ 3.6$ million, or $83.7 \%$, from $\$ 4.3$ million in the first nine months of 2003 to $\$ 7.9$ million in the first nine months of 2004. The Company has provided for taxes at a $40 \%$ effective rate.

## Gain (loss) from Discontinued Operations, net of Income Taxes

Loss from discontinued operations, net of income taxes, decreased from a loss of approximately $\$ 683,000$ in the first nine months of 2003 to a loss of approximately $\$ 143,000$ in the first nine months of 2004. The loss recorded during 2003 is equal to net operating results of $D \& D$ and included costs of $\$ 983,000$ related to the liquidation of the Hockley store. The gain recorded during 2004 includes net operating results of D \& D of approximately $\$ 97,000$ and a charge of $\$ 240,000$ related to the valuation of the Hockley, Texas real estate. The Company expects to sell D \& D by December 31, 2004.

## Liquidity and Capital Resources

The Company's short-term cash needs are primarily for working capital, including inventory requirements, expansion of existing facilities and acquisitions of new facilities. These short-term cash needs have historically been financed with retention of profits and borrowings under credit facilities available to the Company. If demand for heavy-duty trucks remains strong through 2006, as predicted by the industry, the Company expects to experience net increases in cash and cash equivalents.

At September 30, 2004, the Company had working capital of approximately $\$ 25.8$ million, including $\$ 45.7$ million in cash, $\$ 32.9$ million in accounts receivable, $\$ 161.7$ million in inventories, $\$ 8.9$ million in assets held for sale, $\$ 1.2$ million in prepaid expenses and other, and $\$ 2.8$ million in deferred income taxes, offset by $\$ 136.6$ million outstanding under floor plan notes payable, $\$ 21.7$ million in current maturities of long-term debt, $\$ 17.7$ million in advances outstanding under lines of credit, $\$ 17.1$ million of trade accounts payable and $\$ 34.3$ million in accrued expenses. The aggregate maximum borrowing limits under working capital lines of credit with its primary truck lender are approximately $\$ 13.5$ million. Advances outstanding under this line of credit at September 30, 2004 were $\$ 13.5$ million, leaving no funds available for future borrowings. The Company has four separate secured lines of credit that provide for an aggregate maximum borrowing of $\$ 18.6$ million. Advances outstanding under these secured lines of credit in aggregate were $\$ 7.1$ million, leaving $\$ 11.5$ million available for future borrowings as of September 30, 2004.

The Company has a commitment for construction of a new dealership for our Mobile, Alabama location. The total estimated cost of this dealership is $\$ 2.6$ million. As of September 30, 2004, approximately $\$ 1.4$ million has been paid for the construction of the dealership and purchase of the land. Construction is expected to be complete in the first quarter of 2005. The Company has no other material commitments for capital expenditures as of September 30, 2004. However, the Company will continue to purchase vehicles that are necessary to operate its lease and rental division. Furthermore, management will continue to authorize capital expenditures for new buildings and expansion of facilities based on market opportunities.

For the first nine months of 2004, operating activities resulted in net cash used by operations of approximately $\$ 1.7$ million. Cash provided by operations was primarily due to income from continuing operations of $\$ 11.9$ million, coupled with the provision for depreciation and amortization of $\$ 11.9$ million and an increase in accounts payable and accrued expenses of $\$ 6.3$ million which was offset
by increases in accounts receivable of $\$ 8.4$ million and increases in inventories of $\$ 24.5$ million. The increase in accounts receivable is directly related to the increase in and timing of truck sales.

During the first nine months of 2004, the Company used $\$ 22.4$ million in investing activities. This consisted primarily of purchases of property and equipment of $\$ 23.5$ million and business acquisitions of $\$ 3.5$ million offset by proceeds from the sale of property and equipment of $\$ 4.7$ million. Approximately $\$ 6.2$ million was used for the replacement of the corporate aircraft, $\$ 4.6$ million was used for routine replacement of capital equipment, and $\$ 8.4$ million was used for the purchase of leasing trucks. The remaining amount was used for purchasing dealership property and remodeling existing dealerships.

Net cash provided by financing activities in the third quarter of 2004 amounted to $\$ 35.4$ million. Net cash provided by financing activities was primarily due to proceeds from notes payable of $\$ 19.8$ million, net draws of floor plan notes payable of $\$ 28.3$ million and proceeds from the exercise of employee and director stock options of $\$ 8.0$ million, offset by principal payments on notes payable of $\$ 20.6$ million.

Substantially all of the Company's truck purchases from PACCAR are made on terms requiring payment within 15 days or less from the date the trucks are shipped from the factory. The Company finances substantially all of the purchase price of its new truck inventory, and $75 \%$ of the loan value of its used truck inventory, under a floor plan arrangement with GMAC under which GMAC pays PACCAR directly with respect to new trucks. The Company makes monthly interest payments to GMAC on the amount financed, but is not required to commence loan principal repayments prior to the sale of new vehicles for a period of 12 months or for a period of three months for used vehicles. On September 30, 2004, the Company had approximately $\$ 127.8$ million outstanding under its floor plan financing arrangement with GMAC. GMAC permits the Company to earn interest on overnight funds deposited by the Company with GMAC at the prime rate less $0.90 \%$. The Company is permitted to earn interest on overnight funds of up to $10.0 \%$ of the amount borrowed under its floor plan financing arrangement with GMAC.

Substantially all of the Company's new construction equipment purchases are financed by John Deere and Citicapital. The Company finances substantially all of the purchase price of its new equipment inventory under its floor plan facilities. The agreement with John Deere provides an interest free financing period after which time the amount financed is required to be paid in full. When construction equipment is sold prior to the expiration of the interest free period, the Company is required to repay the principal within approximately ten days of the sale. If the equipment financed by John Deere is not sold within the interest free period, it is transferred to the Citicapital floor plan arrangement. The Company makes principal payments for sold inventory to Citicapital on the $15^{\text {th }}$ day of each month. Used and rental equipment is financed to a maximum book value under a floor plan arrangement with Citicapital. The Company makes monthly interest payments on the amount financed and is required to commence loan principal repayments on rental equipment as book value reduces. Principal payments for sold used equipment are made on the $15^{\text {th }}$ day of each month following the sale. The loans are collateralized by a lien on the equipment. The Company's floor plan agreements limit the aggregate amount of borrowings based on the book value of new and used equipment units. As of September 30, 2004, the Company's floor plan arrangement with Citicapital permits the financing of up to $\$ 10.5$ million in construction equipment. On September 30, 2004, the Company had $\$ 3.5$ million outstanding under its floor plan financing arrangements with John Deere and $\$ 5.3$ million outstanding under its floor plan financing arrangement with Citicapital.

## Backlog

On September 30, 2004, the Company's backlog of truck orders was approximately $\$ 330.0$ million as compared to a backlog of truck orders of approximately $\$ 140.0$ million on September 30, 2003. The

Company includes confirmed orders in its backlog. It currently takes between 60 days and six months for the Company to receive delivery from PACCAR once an order is placed. The Company sells approximately $70 \%$ of its new heavy-duty trucks by customer special order, with the remainder sold out of inventory. Orders from a number of the Company's major fleet customers are included in the Company's backlog as of September 30, 2004.

## Seasonality

The Company's heavy-duty truck business is moderately seasonal. Seasonal effects on new truck sales related to the seasonal purchasing patterns of any single customer type are mitigated by the Company's diverse customer base, including small and large fleets, governments, corporations and owner operators. However, truck parts and service operations historically have experienced higher volumes of sales in the second and third quarters.

Seasonal effects in the construction equipment business are primarily driven by the weather. Seasonal effects on construction equipment sales related to the seasonal purchasing patterns of any single customer type are mitigated by the Company's diverse customer base that includes contractors for both residential and commercial construction, utility companies, federal, state and local government agencies, and various petrochemical, industrial and material supply type businesses that require construction equipment in their daily operations.

## Cyclicality

The Company's business, as well as the entire retail heavy-duty truck industry, is dependent on a number of factors relating to general economic conditions, including fuel prices, interest rate fluctuations, economic recessions, government regulation and customer business cycles. In addition, unit sales of new trucks have historically been subject to substantial cyclical variation based on such general economic conditions. According to R.L. Polk, industry-wide domestic retail sales of Class 8 trucks resulted in approximately 145,000 new Class 8 truck registrations in 2003. A.C.T. Research, Inc., a heavy-duty truck industry data forecasting services provider, forecasts heavy-duty new truck sales to increase to approximately 200,000 units during 2004. The Company believes that its geographic expansion, concentration on high margin parts and service operations, and diversity of its customer base will reduce the overall impact to the Company resulting from general economic conditions and cyclical trends affecting the heavy-duty truck industry. However, the Company's operations will be affected by any general economic conditions or cyclical trends, either positive or negative, affecting the heavy-duty truck industry.

## Environmental Standards and Other Governmental Regulations

Our operations are subject to numerous federal, state and local laws and regulations, including laws and regulations designed to protect the environment and to regulate the discharge of materials into the environment.

The Environmental Protection Agency ("EPA") has mandated that heavy-duty engine manufacturers meet new, stricter emissions guidelines for all engines built after January 1, 2007. Historically, the industry has experienced an accelerated demand for trucks in the months preceding the effective date of the change in EPA guidelines followed by a short-term decrease in demand in the months subsequent to the change. The Company does not expect the change in emission guidelines to have an effect on its 2004 results from operations. Industry expectations are for Class 8 unit deliveries to remain above 200,000 units through 2006 and then soften in 2007 to below 200,000 units due to future engine emission laws. These engine emission laws are expected to increase the cost and reduce the efficiency of engines beginning in 2007. As a result, fewer units are expected to be sold in 2007 than were sold in 2004, 2005 and 2006, respectively.

## Termination of Dealership Agreements Upon a Change of Control

A substantial percentage of our revenues are derived from sales of Peterbilt trucks and John Deere products. Therefore, our business is highly dependent on the PACCAR and John Deere dealership agreements, which authorize us to sell Peterbilt and John Deere products in our market areas. Our dealership agreements with PACCAR are terminable by PACCAR in the event the aggregate voting power of W. Marvin Rush and his family decreases below $30 \%$ with respect to the election of the Company's directors. The John Deere dealership agreement would similarly be terminable by John Deere if the aggregate voting power of Mr. Rush and his family were to decrease below $25 \%$. As of September 30, 2004, Mr. Rush and his family owned 2,813,886 shares of Class A Common Stock including vested options and $2,813,886$ shares of Class B Common Stock including vested options, or approximately $36.0 \%$ of the Company's outstanding voting power. If Mr. Rush and his family were to sell all 2,813,883 shares of their Class A Common Stock, they would retain $34.2 \%$ of the Company's outstanding voting power. The Company has no control over the transfer or disposition by Mr. Rush or by Mr. Rush's estate of his Class A Common Stock or Class B Common Stock. If Mr. Rush were to sell his Class B Common Stock or bequest his Class B Common Stock to nonfamily members or if Mr. Rush's estate were required to liquidate his shares of Class B Common Stock to pay estate taxes or otherwise, the change of control provisions of the dealership agreements described above would be triggered and could cause the Company to lose its critical right to sell Peterbilt and John Deere products. Any loss of rights under the Company's dealership agreements would have a severely adverse effect on the Company's results of operations.

## Effects of Inflation

The Company believes that the relatively moderate rates of inflation over the last few years have not had a significant impact on revenues or profitability. The Company does not expect inflation to have any near-term material effects on the sale of our products and services. However, there can be no assurance that there will be no such effect in the future.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk represents the risk of loss that may impact the financial position, results of operations, or cash flows of the Company due to adverse changes in financial market prices, including interest rate risk, and other relevant market rate or price risks.

The Company is exposed to some market risk through interest rates related to its floor plan borrowing arrangements, variable rate debt and discount rates related to finance sales. Floor plan borrowings are based on the prime rate of interest and are used to meet working capital needs. As of September 30, 2004, the Company had floor plan borrowings of approximately $\$ 136.6$ million. Assuming an increase in the prime rate of interest of 100 basis points, interest expense could increase by $\$ 1.36$ million per year. The interest rate variability on all other debt would not have a material adverse effect on the Company's financial statements. The Company provides all customer financing opportunities to various finance providers. The Company receives all finance charges in excess of a negotiated discount rate from the finance providers within 55 days. The negotiated discount rate is variable, thus subject to interest rate fluctuations. This interest rate risk is mitigated by the Company's ability to pass discount rate increases to customers through higher financing rates.

## ITEM 4. CONTROLS AND PROCEDURES

In accordance with Exchange Act Rules 13a-15 and 15d-15, we carried out an evaluation, under the supervision and with the participation of management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of our disclosure controls and procedures as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were effective as of September 30, 2004 to provide reasonable assurance that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There has been no change in our internal controls over financial reporting that occurred during the three months ended September 30, 2004 that has materially affected, or is reasonably likely to materially affect, our internal controls over financial reporting.

## ITEM 1. LEGAL PROCEEDINGS

From time to time, we are involved in certain litigation arising out of our operations in the ordinary course of business. We maintain liability insurance, including product liability coverage, in amounts deemed adequate by management. To date, aggregate costs to us for claims, including product liability actions, have not been material. However, an uninsured or partially insured claim, or claim for which indemnification is not available, could have a material adverse effect on our financial condition. We believe that there are no other claims or litigation pending, the outcome of which could have a material adverse effect on our financial position or results of operations. However, due to the inherent uncertainty of litigation, there can be no assurance that the resolution of any particular claim or proceeding would not have a material adverse effect on our results of operations for the fiscal period in which such resolution occurred.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Not Applicable

## ITEM 3. DEFAULTS UPON SENIOR SECURITIES

Not Applicable

## ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

Not Applicable

## ITEM 5. OTHER INFORMATION

Not Applicable

## ITEM 6. EXHIBITS

a) Exhibits
2.1 Asset Purchase Agreement, dated as of September 15, 2004 incorporated herein by reference to Exhibit 2.1 of the Company's Current Report of Form 8-K filed September 16, 2004.
3.1 Amended and Restated Articles of Incorporation of the Registrant (incorporated herein by reference to Exhibit 3.1 of the Company's Quarterly Report on Form 10-Q, for the quarter ended September 30, 2000).
3.2 Articles of Amendment to the Articles of Incorporation of the Registrant (incorporated herein by reference to Exhibit 3.1 of the Company's Registration Statement on Form 8-A filed July 9, 2002).
3.3 Bylaws of the Registrant, as amended (incorporated herein by reference to Exhibit 3.3 of the Company's Registration Statement on Form 8-A filed July 9, 2002).
*31.1 Certification of CEO pursuant to Rules 13a-14(a) and 15d-14(a) adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
*31.2 Certification of CFO pursuant to Rules 13a-14(a) and 15d-14(a) adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
*32.1 Certification of CEO pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*32.2 Certification of CFO pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
*filed herewith

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## RUSH ENTERPRISES, INC.

Date: October 29, 2004

Date: October 29, 2004

By: /s/ W. MARVIN RUSH

Name: W. Marvin Rush
Title: Chairman and Chief Executive Officer (Principal Executive Officer)

By: /s/ MARTIN A. NAEGELIN, JR.

Name: Martin A. Naegelin, Jr.
Title: Senior Vice President and Chief Financial Officer
(Principal Financial and Accounting Officer)

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EXHIBIT 31.1

## CERTIFICATION

## I, W. Marvin Rush, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rush Enterprises, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

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## CERTIFICATION

I, Martin A. Naegelin, Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Rush Enterprises, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(c) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

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## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the this quarterly report of Rush Enterprises, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2004, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, W. Marvin Rush, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

## By: /s/ W. MARVIN RUSH

## Name: W. Marvin Rush

Title: Chairman and Chief Executive Officer
Date: October 29, 2004

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## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO <br> SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the this quarterly report of Rush Enterprises, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2004, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Martin A. Naegelin, Jr., Senior Vice President and Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

By: /s/ MARTIN A. NAEGELIN, JR.
Name: Martin A. Naegelin, Jr.
Title: Senior Vice President and Chief Financial Officer
Date: October 29, 2004

